

UPPER LACHLAN SHIRE COUNCIL OPERATIONAL PLAN CAPITAL EXPENDITURE BUDGET - 2021/2022 to 2024/2025 Capital Expenditure - Acquisition/Renewal of Assets	
Job Description	Budget Estimate 2021/2022
<u>GENERAL FUND</u>	
1.COMMUNITY	
<i>Emergency Services and Fire Protection</i>	
<i>Animal Control</i>	
Crookwell Pound - Impounding Yard Improvements (Sec. 94 Funded)	3,000
<i>Health Services, Medical Centres, Aged, Disabled and Community Services</i>	
<i>Public Libraries</i>	
Crookwell and Gunning Libraries - Computers, Printers, Network	16,200
Crookwell and Gunning Libraries - Office Equipment, Furniture & Fittings	5,000
Gunning Library - Roof Replacement and Structural Repairs (Transfer from Reserve)	57,000
Duress Alarms Crookwell and Gunning staff	1,500
<i>Public Halls, Cultural Services, Community Centres and Museums</i>	
Tony Foley Centre - Painting & Toilet Upgrade (Transfer from Reserve)	15,000
Binda Hall - Exterior Painting (Transfer from Reserve)	20,000
Energy Master Plan - various locations	24,455
Upgrade electrical switchboard - various locations	15,000
Building Evacuation Upgrades - Fire protection, emergency lighting	76,000
<i>Asbestos Removal Various Buildings - High Risk</i>	
Asbestos Removal From Council Buildings - Medium Risks (Transfer from Reserve)	15,000
<i>Sporting Grounds and Parks and Gardens</i>	
Coleman Park, Crookwell (MAAC precinct) - Inclusive Play Space	600,000
<i>Swimming Pools</i>	
Crookwell Swimming Pool - Aquatic & Activity Centre	2,326,045
Project Phase 1 \$2.766m (LRCI P1 \$1,203,048, LRCI P2 \$863,878, Council \$700,000)	
Total Community Expenditure	3,174,200

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<u>GENERAL FUND</u>	
2. ENVIRONMENT	
<i>Town Planning and Development Control</i>	
GIS upgrade - Remap shire for LEP (\$75K Transfer from Reserves)	175,000
DA Tracking & Health Check implementation	30,000
<i>Housing</i>	
Staff Accommodation Capital Replacements/Improvements (3 Houses)	15,000
<i>Environmental Systems and Protection</i>	
<i>Noxious Weeds Control</i>	
<i>Building Control</i>	
Total Environment Expenditure	220,000

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<u>GENERAL FUND</u>	
3. ECONOMY	
<i>Financial Services</i>	
Loans - Principal Reduction (Bridges Loan 172 - Finalised 23/12/2024)	130,540
Loans - Principal Reduction (Memorial Oval 173 - Finalised 28/06/2029)	92,827
Loans - Principal Reduction (Timber Bridges 2019-2020)	187,038
Loans - Principal Reduction (Timber Bridges 2020-2021)	147,376
<i>Administration and Corporate Support</i>	
Taralga Community Service Centre - External Painting & Repairs (Tfr from Building Reserve)	20,000
Crookwell Administration Office - Repairs to E&P roof	22,000
Crookwell Administration Office - GM office access improvements	4,000
Council Chambers and Admin Offices - Building Improvements (Painting) (Tfr from Building Reserve)	82,000
<i>Information Technology</i>	
IT - Windows Office Upgrade	35,000
IT - Software New Licences	30,800
IT - Hardware PCs (includes 2nd monitor + Office software)	70,200
IT - UPS Equipment	15,600
IT - Replace Printers	6,240
IT - Network Improvements (incl. staff accommodation building changes)	77,500
IT - Network Monitoring implementation (SolarWind)	10,000
IT - Design/Engineers Civilcad PC replacement program	3,120
IT - Servers Upgrades - Operating Systems, Memory, Exchange	25,000
IT - Smart Phones and Tablets	55,000
IT - External Tape Backup	15,000
IT - Data Projectors Replacement	3,000
IT - Microwave Communication Network	21,000
IT - Authority Module Review Rates and Applications modules (2021/2022)	15,000
IT - Remote Access improvements RD server	15,000
IT - Website Upgrade	20,000
IT - Exponare Upgrade to Spectrum Spatial	30,500
IT - FOB Key system upgrade	15,000
IT - Council Chambers Audiobility/Webcasting	25,000
IT - Telephone Line Integrations (multiple sites)	10,000
<i>Caravan Parks</i>	
Reseal of the Crookwell Caravan Park (ALD 7 mm)	7,000
<i>Tourism Promotion and Business</i>	
Bank House - Building Improvements (Painting) (Transfer from Building Reserve)	210,000
Total Economy Expenditure	1,400,741

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Job Description	Budget Estimate 2021/2022
<u>GENERAL FUND AND DWM FUND</u>	
4. INFRASTRUCTURE	
<i>Roads, Bridges, Cycleways, Footpaths and Kerb and Guttering</i>	
<i>Urban Local Roads</i>	
<u>Urban Unsealed Rd - Road Reconstruction and Sealing</u>	
Yass St Gunning - Continue sealing of the existing unsealed road (0.125km)	80,000
<u>Urban Sealed Rd - Road Pavement Rehabilitation</u>	
Roberts Street - (Goulburn Street to Robertson Street) - Crookwell	180,000
Urban Sealed Roads - Bitumen Resealing	130,000
<u>Roads to Recovery</u>	
2021/2022 Roads to Recovery Grant Program \$1,203,046	
- Gravel Resheeting	
- Rural Sealed Roads - Pavement Rehabilitation & Reseal	
- Rural Local Roads - Road Pavement Projects	
- Timber Bridge Replacement	
5 year program from July 2019 \$1,203,046 p/annum	
<u>Roads to Recovery - Local Roads Gravel Resheeting Program</u>	
Fish River Road, Narrawa	15,301
Gorham Lane, Crookwell	18,514
Greenmantle Road, Bigga	27,000
Julong Road, Binda	54,000
Redground Road, Crookwell	27,000
Sylvia Vale Road, Binda	54,000
Peelwood Road, Laggan	54,000
Dawsons Creek Road, Pejar	27,000
Rugby Road, Blakney Creek	54,000
Levels Road, Golspie	54,000
<u>Roads to Recovery - Rural Sealed Road Pavement Rehabilitation</u>	
Roads to Recovery - Jerrawa Road 1.4km	338,968
Roads to Recovery - Gurrundah Road 330m	109,301
Roads to Recovery - previously allocated 2021/2022 projects	369,962

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Job Description	Budget Estimate 2021/2022
<i>Rural Local Roads</i>	
Gabrine Road Construction - Total of \$3.5m over 2 years (Total \$3.5m - Growing Local Economy Fund Grant \$3.3m & ULSC \$200k)	700,000
<u>Gravel Resheeting Rural Local Roads (Transfer from Sec. 94 Reserve)</u>	
Golspie Road, Golspie	27,000
Rye Park Road, Blakney Creek	27,000
Cooks Hill Road, Bango	27,000
Collector Road, Collector	54,000
Sapphire Road, Wheeo	27,000
Glennerrin Road, Grabben Gullen	27,000
Diamond Road, Laggan	27,000
Kangaloolah Road, Binda	34,000
Rural Local Sealed Road - Bitumen Resealing (30 year cycle)	540,000
Rural Local Sealed Road - Pavement Rehabilitation Gurrundah Road (Friars Hill)	280,000
Rural Local Road - Bannaby Road - Crash Barrier (22/23 investigation & construction)	40,000
<i>Regional Roads</i>	
Resealing Program (RMS Block Grant Funded)	0
Reconstruction - MR258 - Wombeyan Caves Road Total project cost \$5,028,000 / Growing Local Economies Fund Grant \$2,428,000 / Building Better Regions Fund Grant \$2,500,000 / Council \$100,000	2,028,000
Repairs & Rebuild - MR258 Wombeyan Caves Road (RMS Block Grant Funded)	730,000
Reconstruction - MR256 - The Tablelands Way Upgrade Total project cost \$6,584,294 (Growing Local Economies Fund \$6,255,079, Council \$329,215)	6,584,294
Rehabilitation - MR248E - Laggan Road (Part Grant Funded) (\$311,000 RMS REPAIR Grant Funded/\$311,000 Council Funded/\$123,000 RMS 3x3 Grant Funded)	372,500
Rehabilitation - MR52 (near gas pipeline) (Part Grant Funded) (\$311,000 RMS REPAIR Grant Funded/\$311,000 Council Funded/\$123,000 RMS 3x3 Grant Funded)	372,500

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Job Description	Budget Estimate 2021/2022
Local Roads Bridge Program	
Crookwell River Bridge - No.2 Julong Road (Grant Funding BRP R5 \$768,600 + FCR \$691,740 + Council \$76,860)	1,537,200
Blue Hills Road/ Burra Burra Creek Bridge (Grant Funding BRP R5 \$479,726 + FCR \$431,753 + Council \$47,973)	959,452
Footpaths and Cycleways	
Traffic & Transport Cycleway Program - (100% RMS funded)	20,000
Kerb and Guttering	
Kerb & Gutter - Orchard St (near RFS Shed & North pub)	100,000
Kerb & Gutter Capital Renewal Program (100% ULSC Funded)	50,000
Other Infrastructure	
School - Rural Bus Stops - (Grant Funded)	20,000
Waste Centres, Rubbish Tips and Street Cleaning	
Village Landfill Remediation (capping of satellite transfer station)	133,000
Rehabilitation and Capping of Crookwell Landfill (transfer from reserve)	75,000
Design Transfer Station Crookwell (Construction 2022/2023 Loan Funded)	50,000
Public Cemeteries	
Cemetery - Columbarium (s94 Funded)	10,000
Stormwater and Drainage	
Public Conveniences and Amenities	
Engineering, Purchasing and Works Supervision	
Plant and Equipment Operations	
Motor Vehicle Net Replacement Cost - (see Motor Vehicle Schedule)	315,000
Heavy Plant Fleet Net Replacement Cost - (see Plant Schedule)	1,210,000
Workshop Plant and Tools	4,000
Domestic Waste Management (DWM)	
Total Infrastructure Expenditure	17,973,992

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Job Description	Budget Estimate 2021/2022
<u>WATER SUPPLY FUND</u>	
<i>Crookwell Water Supply Fund</i>	
Loan Principal Reduction (Former Crookwell Loan 163W - Finalised 24/4/2022)	69,617
Mains Replacement - General	150,000
Computer Replacement Water Treatment Plant (PC)	3,300
Water Plant Fleet Net Replacement Cost - (see Plant Schedule)	317,000
Clear SCADA 1 x Server and Client PC replacement	25,000
Telemetry MIRI radios (6 sites)	8,000
<i>Gunning Water Supply Fund</i>	
Mains Replacement	50,000
Power supply back-up auto-start generator	85,000
Storage Shed	15,000
Seal Driveway access (rear of WTP)	15,000
<i>Dalton Water Supply Fund</i>	
Mains Replacements	30,000
<i>Taralga Water Supply Fund</i>	
Loan Principal Reduction (Loan 170 - Finalised 9/2/2037)	15,140
Mains Replacements	50,000
Integration of Water & Sewer Telemetry SCADA systems network	224,000
Total Water Supply Services Expenditure	1,057,057

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Job Description	Budget Estimate 2021/2022
<u>SEWERAGE FUND</u>	
<i>Crookwell Sewerage Fund</i>	
Loan Principal Reduction (Former Crookwell Loan 163S - Finalised 24/4/2022)	44,253
Sewerage Pumping Station Upgrades/ pump replacements	10,000
Sewer Main Rehabilitation / Renewal	100,000
Sewerage Treatment Plant Mechanical and Electrical Replacements	10,000
Integration of Water & Sewer Telemetry systems network	10,000
Computer Replacement Sewer Fund STP (Laptop)	2,100
Smoke Testing program 1/3 Reticulation network p.a	350,000
New Headworks Stop Screen/Grit Removal	225,000
<i>Gunning Sewerage Fund</i>	
Sewer Main Rehabilitation / Renewal	75,000
Sewer Relining	150,000
Upgrade Sewer Jetting Machine	85,000
<i>Taralga Sewerage Fund</i>	
Loan Principal Reduction (Loan 170 - Finalised 9/2/2037)	3,536
Total Sewerage Services Expenditure	1,064,889

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<u>GENERAL FUND</u>	
5. CIVIC LEADERSHIP	
<i>Real Estate Development</i>	
Total Civic Leadership Expenditure	0
Total Capital Works Expenditure	
	24,890,879
<u>Capital Works Funding by Fund:-</u>	
General Fund Expenditure	22,768,933
DWM Fund Expenditure	0
Water Supply Funds Expenditure	1,057,057
Sewerage Funds Expenditure	1,064,889
Total of All Funds Expenditure	24,890,879
<u>Capital Works Funding by Source:-</u>	
Transfer from Reserves	928,119
Section 94/64	283,000
Grants and Contributions - Capital	14,070,824
Loans and Borrowings	0
Total Capital Works Funded by Capital Income	15,281,943
Grants and Contributions - Operating	2,451,261
Recurrent Revenue	7,157,675
Total Capital Works Funding	24,890,879

UPPER LACHLAN SHIRE COUNCIL OPERATIONAL PLAN CAPITAL INCOME BUDGET - 2021/2022 to 2024/2025 Grants and Contributions Provided for Capital Purposes	
Job Description	Budget Estimate 2021/2022
<u>GENERAL FUND</u>	
1.COMMUNITY	
<i>Emergency Services and Fire Protection</i>	
<i>Animal Control</i>	
Crookwell Pound - Impounding Yard Improvements (Transfer from Sec. 94 Reserve)	\$3,000
<i>Health Services, Medical Centres, Aged, Disabled and Community Services</i>	
<i>Public Libraries</i>	
Gunning Library - Roof Replacement and Structural Repairs (Transfer from Reserve)	\$57,000
<i>Public Halls, Cultural Services, Community Centres and Museums</i>	
Tony Foley Centre - Painting & Toilet Upgrade (Transfer from Reserve)	\$15,000
Binda Hall - Exterior Painting (Transfer from Reserve)	\$20,000
<i>Asbestos Removal Various Buildings</i>	
Asbestos Removal From Council Buildings - Medium Risk (Transfer from Reserve)	\$15,000
<i>Sporting Grounds and Parks and Gardens</i>	
Coleman Park, Crookwell (MAAC precinct) - Inclusive Play Space (Everyone Can Play Grant)	\$450,000
<i>Swimming Pools</i>	
Crookwell Swimming Pool - Aquatic & Activity Centre - Project Phase 1 (LRCI P1 & P2)	\$2,326,045
Total Community Income	\$2,886,045

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Job Description	Budget Estimate 2021/2022
<u>GENERAL FUND</u>	
2. ENVIRONMENT	
<i>Town Planning and Development Control</i>	
GIS upgrade - Remap shire for LEP (\$75K Transfer from Reserves)	\$75,000
<i>Section 94 - Development Contributions</i>	
Open Space	\$30,900
Bushfire	\$41,200
Community Facilities/Amenities	\$51,500
Roads/Traffic Construction	\$412,000
Extractive Industries	\$15,500
Plan Administration	\$8,200
<i>Housing</i>	
<i>Environmental Systems and Protection</i>	
<i>Noxious Weeds Control</i>	
<i>Building Control</i>	
Total Environment Income	\$634,300

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Job Description	Budget Estimate 2021/2022
<u>GENERAL FUND</u>	
3. ECONOMY	
<i>Financial Services</i>	
<i>Administration and Corporate Support</i>	
Council Building - restoration and painting (transfer from Building reserve)	\$312,000
<i>Information Technology</i>	
<i>Caravan Parks</i>	
<i>Tourism Promotion and Business</i>	
Total Economy Income	\$312,000

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Job Description	Budget Estimate 2021/2022
<u>GENERAL FUND AND DWM FUND</u>	
4. INFRASTRUCTURE	
<i>Roads, Bridges, Cycle ways, Footpaths and Kerb and Guttering</i>	
<i>Urban Local Roads</i>	
<i>Rural Local Roads</i>	
Grabine Road Construction - Total of \$3.5m over 3 Years (Total \$3.5m - Growing Local Economy Fund Grant \$3.3m & ULSC \$200k)	\$634,000
Gravel Resheeting Roads (Transfer from Sec. 94 Reserve)	\$250,000
<i>Regional Roads</i>	
Reconstruction - MR258 - Wombeyan Caves Road Total project cost \$5,028,000 / Growing Local Economies Fund Grant \$2,428,000 / Building Better Regions Fund Grant \$2,500,000 / Council \$100,000	\$1,962,000
Reconstruction - MR256 - The Tablelands Way Upgrade Total project cost \$6,584,294 (Growing Local Economies Fund \$6,255,079, Council \$329,215)	\$6,255,079
Rehabilitation - MR248E - Laggan Road (Grant Funded)	\$155,500
Rehabilitation - MR52 (near gas pipeline) (Grant Funded)	\$155,500
<i>Regional Roads Timber Bridge Replacement Program</i>	
<i>Local Roads Bridge Program</i>	
Crookwell River Bridge - Julong Road (Grant Funded)	\$1,460,340
Blue Hills Road/ Burra Burra Creek Bridge (Grant Funded)	\$911,479
<i>Footpaths and Cycleways</i>	
Traffic & Transport Cycleway Program - (100% RMS funded)	\$20,000
<i>Kerb and Guttering</i>	
<i>Other Infrastructure</i>	
School - Rural Bus Stops - (s94 Funded)	\$20,000

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Job Description	Budget Estimate 2021/2022
<i>Waste Centres, Rubbish Tips and Street Cleaning</i> Rehabilitation and Capping of Crookwell Landfill (transfer from reserve)	\$75,000
<i>Public Cemeteries</i> Stonequarry Cemetery - Columbarium (section 94 funded)	\$10,000
<i>Stormwater and Drainage</i>	
<i>Public Conveniences and Amenities</i>	
<i>Engineering, Purchasing and Works Supervision</i>	
<i>Plant and Equipment Operations</i>	
<i>Domestic Waste Management (DWM)</i> Section 94 Contribution - Garbage Disposal and Facilities	\$17,000
Total Infrastructure Income	\$11,925,898

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Job Description	Budget Estimate 2021/2022
WATER SUPPLY FUND	
<i>Crookwell Water Supply Fund</i> Water Section 64 Development Contributions	\$29,000
<i>Gunning Water Supply Fund</i> Water Section 64 Development Contributions	\$17,200
<i>Dalton Water Supply Fund</i> Water Section 64 Development Contributions	\$2,500
<i>Taralga Water Supply Fund</i> Water Section 64 Development Contributions	\$10,500
Total Water Supply Services Income	\$59,200
SEWERAGE FUND	
<i>Crookwell Sewerage Fund</i> Sewerage Section 64 Development Contributions	\$23,200
Sewer Main Rehabilitation / Renewal (transfer from reserves)	\$100,000
<i>Gunning Sewerage Fund</i> Sewerage Section 64 Development Contributions	\$9,300
<i>Taralga Sewerage Fund</i> Sewerage Section 64 Development Contributions	\$6,200
Total Sewerage Services Income	\$138,700

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Job Description	Budget Estimate 2021/2022
<u>GENERAL FUND</u>	
5. CIVIC LEADERSHIP	
<i>Real Estate Development</i>	
Total Civic Leadership Income	\$0
Total Capital Grants and Contributions Income, Transfers from Reserves & Loans	
	\$15,956,143
<u>Direct Funding Towards Capital Works</u>	
Total Transfers from Reserves	\$928,119
Total Section 94/64 Transfers from Reserve	\$283,000
Total Loans	\$0
Total Capital Grants and Contributions Income	\$14,070,824
Total Direct Funding Towards Capital Works	\$15,281,943
Total Section 94/64 Contributions Received - Not Funding This Years Capital Works	\$674,200
Total Capital Grants and Contributions Income, Transfers from Reserves & Loans	\$15,956,143

UPPER LACHLAN SHIRE COUNCIL**HEAVY PLANT REPLACEMENT SCHEDULE - 2021/2022**

ALL COSTS ARE GST EXCLUSIVE

Fund	Plant No.	Rego Number	Plant Description	Hours/ kms	Year	Purchase	Trade	Written Down Value	Change Over Cost	Profit/ (Loss) on Sale
G	473	75188D	Volvo BL71 Backhoe Loader	6,700	2007	\$220,000	\$30,000	\$13,656	\$190,000	\$16,344
G	406	R43294	Low Loader	N/A	2005	\$165,000	\$65,000	\$8,973	\$100,000	\$56,027
G	500	75190D	Crown CD35C Forklift	1,800	2008	\$40,000	\$8,000	\$3,003	\$32,000	\$4,997
W	506	78872D	Scag Zero Turn Mower	N/A	2008	\$15,000	\$3,000	\$1,967	\$12,000	\$1,033
G	561	15471C	Hitachi ZX35U-3 Mini Excavator	3,100	2010	\$85,000	\$20,000	\$8,067	\$65,000	\$11,933
G	586	BN21YF	Caterpillar Tipper Truck	205,000	2011	\$285,000	\$60,000	\$44,996	\$225,000	\$15,004
G	595	75192D	Caterpillar 12M Motor Grader	7,500	2011	\$440,000	\$100,000	\$30,756	\$340,000	\$69,244
G	684	N/A	Husqvarna Mower (Bigga Community)	N/A	2013	\$15,000	\$2,000	\$2,448	\$13,000	(\$448)
G	670	Z00664	Dog Tipping Trailer Johnston (with 586)	N/A	2013	\$100,000	\$30,000	\$0	\$70,000	\$30,000
G	673	78865D	Dynapac CA4600D Vibrating Roller	3,900	2013	\$185,000	\$40,000	\$74,073	\$145,000	(\$34,073)
W	721	CG13AW	Holden Colorado 4x4 (rep/w W&S Truck)	130,000	2016	\$100,000	\$15,000	\$9,770	\$85,000	\$5,230
G	NEW		Zero turn mower (Crookwell)			\$30,000	\$0	\$0	\$30,000	\$0
W	NEW		Water and Sewer truck			\$150,000	\$0	\$0	\$150,000	\$0
			Total Heavy Plant & Equipment			\$1,830,000	\$373,000	\$197,709	\$1,457,000	\$175,291

UPPER LACHLAN SHIRE COUNCIL**MOTOR VEHICLE REPLACEMENT SCHEDULE - 2021/2022**

Fund	Plant No.	Rego Number	Current Vehicle	kms	Year	Purchase	Trade	Written Down Value	Change Over Cost	Profit/ (Loss) on Sale
G	691	BX19JE	Holden Colorado 2x4 (Workshop)	90,000	2014	\$47,000	\$12,000	\$2,902	\$35,000	\$9,098
W	744	CK26AF	Isuzu 4x4 Mu-X (W&S Manager)	108,373	2016	\$45,000	\$12,000	\$14,059	\$33,000	(\$2,059)
G	748	CJ59XU	Toyota Hilux (RMS Surveillance)	71,000	2016	\$47,000	\$5,000	\$9,242	\$42,000	(\$4,242)
G	766	CP02KN	Nissan Pathfinder (DFA)	70,000	2018	\$53,000	\$22,000	\$24,613	\$31,000	(\$2,613)
G	774	CQ75ZQ	Toyota Prado (Mayor)	130,000	2018	\$55,000	\$25,000	\$32,102	\$30,000	(\$7,102)
G	776	CQ22SL	KIA Sorento (Director E&P)	90,000	2018	\$53,000	\$22,000	\$27,868	\$31,000	(\$5,868)
G	778	CQ78ZQ	Nissan Navara (Maintenance Coordinator)	77,900	2018	\$47,000	\$22,000	\$24,957	\$25,000	(\$2,957)
G	779	CQ79ZQ	Nissan Navara 4x4 Crew Cab(Gunning OS	104,000	2018	\$47,000	\$22,000	\$24,957	\$25,000	(\$2,957)
G	781	CQ97ZQ	Nissan X Trail (Building Surveyor)	110,000	2018	\$37,000	\$15,000	\$21,058	\$22,000	(\$6,058)
G	789	CR60QF	Holden Trailblazer (E&P Pool Vehicle Mana	112,000	2018	\$45,000	\$18,000	\$37,685	\$27,000	(\$19,685)
G	NEW		4X4 Utility for new Overseer Crookwell		N/A	\$47,000	\$0	\$0	\$47,000	\$0
W	NEW		Vehicle 4X4 for (W&S Coordinator)		N/A	\$37,000	\$0	\$0	\$37,000	\$0
			Total Motor Vehicles			\$560,000	\$175,000	\$219,443	\$385,000	(\$44,443)

FUND SUMMARY

Fund	Fund	Purchase	Trade	Written Down Value	Change Over Cost	Profit/ (Loss) on Sale
G	General Fund	\$2,043,000	\$518,000	\$391,356	\$1,525,000	\$126,644
W	Water Fund	\$347,000	\$30,000	\$25,796	\$317,000	\$4,204
S	Sewer Fund	\$0	\$0	\$0	\$0	\$0
DWM	Domestic Waste Fund	\$0	\$0	\$0	\$0	\$0
	Total All Funds	\$2,390,000	\$548,000	\$417,152	\$1,842,000	\$130,848

1:\Management Plan\Management Plan 2021-2022\Plant Replacement 2021-2022

Loan Estimates 2021/2022

Interest		Accrual to	Previous	Interest pmts per loan repayment schedule						Accrual to	Total Interest
Loan #	Ledger #	30/06/2021	Pmt Date	Pmt. 1	Pmt. Date	Pmt. 2	Pmt. Date	Next Pmt.	Pmt. Date	30/06/2022	2021/2022
172	01.22008.2502	(837.68)	23-06-21	21,899.39	23-12-21	19,151.86	23-06-22	16,286.18	23-12-22	622.97	40,836.53
173	01.22009.2502	(129.30)	28-06-21	11,895.23	29-12-21	11,046.77	28-06-22	10,494.87	28-12-22	114.70	22,927.40
174	01.22010.2502	(4,684.54)	09-06-21	40,954.66	08-12-21	39,518.50	09-06-22	38,497.74	08-12-22	4,403.51	80,192.12
168A Finished REPAID											
Sub-total		(5,651.52)		74,749.28		69,717.12		65,278.80		5,141.18	143,956.06
163A	02.02000.2502	(906.24)	24-04-21	2,475.26	24-10-21	1,266.08	24-04-22				2,835.10
163A	03.03000.2502	(576.06)	24-04-21	1,573.41	24-10-21	804.79	24-04-22				1,802.14
Sub-total		(1,482.30)		4,048.67		2,070.87		0.00		0.00	4,637.24
Sub-total		0.00		0.00		0.00		0.00		0.00	0.00
170	13.13000.2502	(2,441.78)	08-02-21	3,129.61	09-08-21	3,072.63	07-02-22	3,013.78	08-08-22	2,367.97	6,128.43
170	12.12000.2502	(10,455.11)	08-02-21	13,400.21	09-08-21	13,156.20	07-02-22	12,904.21	08-08-22	10,139.02	26,240.32
Sub-total		(12,896.89)		16,529.82		16,228.83		15,917.99		12,506.99	32,368.75
Total		(20,030.71)		95,327.77		88,016.82		81,196.79		17,648.17	180,962.05

Principal		Bal		Principal pmts per loan repayment schedule						Balance	Variance
Loan #	Ledger #	1/07/2021	Ledger #	Pmt. 1	Pmt. Date	Pmt. 2	Pmt. Date	Total Pmts.	Check	30/06/2022	
172	01.6200.6200.854	509,288.14	01.60008.4900	63,896.09	23-12-21	66,643.62	23-06-22	130,539.71	378,748.42	378,748.42	0.00
173	01.6200.6200.751	822,178.44	01.60009.4900	45,989.21	29-12-21	46,837.67	28-06-22	92,826.88	729,351.55	729,351.55	0.00
174	01.6200.6200.856	3,117,767.75	01.60011.4900	92,800.93	08-12-21	94,237.08	09-06-22	187,038.01	2,930,729.74	2,930,729.74	0.00
168A Finished REPAID											
Sub-total		4,449,234.32	Sub-total	202,686.23		207,718.38		410,404.61		4,038,829.71	
163A	02.2850.6200.861	69,616.67	02.02600.4900	34,203.89	24-10-21	35,412.78	24-04-22	69,616.67	0.00	0.00	0.00
163A	03.3950.6200.854	44,252.82	03.03600.4900	21,741.95	24-10-21	22,510.86	24-04-22	44,252.81	0.01	0.01	-0.00
Sub-total		113,869.49	Sub-total	55,945.84		57,923.64		113,869.48		0.01	
Sub-total		0.00	Sub-total	0.00		0.00		0.00		0.00	
170	13.13950.6200.854	95,531.59	13.13600.4900	1,739.51	09-08-21	1,796.50	07-02-22	3,536.01	91,995.58	91,995.58	0.00
170	12.12950.6200.854	409,041.69	12.12600.4900	7,448.15	09-08-21	7,692.15	07-02-22	15,140.30	393,901.39	393,901.39	0.00
Sub-total		504,573.28	Sub-total	9,187.66		9,488.65		18,676.31		485,896.97	
Total		5,067,677.09	Total	267,819.73		275,130.67		542,950.40		4,524,726.69	0.00

Proposed Loans

Interest		Accrual to	Previous	Interest pmts per loan repayment schedule						Accrual to	Total Interest
Loan #	Ledger #	30/06/2021	Pmt Date	Pmt. 1	Pmt. Date	Pmt. 2	Pmt. Date	Next Pmt.	Pmt. Date	30/06/2022	2021/2022
Bridges 2021				24,122.58	29-12-21	23,072.69	30-06-22				47,195.27
Bridges 2022											
Sub-total				24,122.58		23,072.69		0.00			47,195.27

Principal		Bal		Principal pmts per loan repayment schedule						Balance	Variance
Loan #	Ledger #	1/07/2021	Ledger #	Pmt. 1	Pmt. Date	Pmt. 2	Pmt. Date	Total Pmts.	Check	30/06/2022	
Bridges 2021		1,681,016.00		73,163.20	29-12-21	74,213.09	30-06-22	147,376.29		1,533,639.71	0.00
Bridges 2022											
Sub-total		1,681,016.00	Sub-total	73,163.20		74,213.09		147,376.29		1,533,639.71	

Summary	Interest	Principal	Total
Total General Fund	191,151.33	557,780.90	748,932.23
Total Domestic Waste Fund	0.00	0.00	0.00
Total Crookwell Water	2,835.10	69,616.67	72,451.77
Total Taralga Water	26,240.32	15,140.30	41,380.62
Total Crookwell Sewer	1,802.14	44,252.81	46,054.95
Total Taralga Sewer	6,128.43	3,536.01	9,664.44
Total All Funds	228,157.32	690,326.69	918,484.01

FEES AND CHARGES 2021/2022 UPPER LACHLAN SHIRE COUNCIL Schedule of Fees - 2021/2022				
<small>Community Page F1 Environment Page F6 Economy Page F22 Infrastructure Page F26 Water Supply Services Page F30 Zoning Services Page F30</small>				
Title of Fee/Charge	GST Status	Fees for 2021-2022	Pricing Category	
COMMUNITY				
Hire of Gunning Shire Hall	GST incl	\$242,000	2	
Full Hall (includes kitchen) per day	GST incl	\$144,000	2	
Main Hall	GST incl	\$91,000	2	
Supper Room	GST incl	\$43,000	2	
Heating System - per hour (if available)	GST incl	\$86,000	2	
Kitchen	GST incl	\$41,000	2	
Cleaning Fee	No GST	\$306,000	4	
Security Deposit / Bond (lodged at time of booking)	No GST	\$510,000	4	
Cleaning Fee (if alcohol consumed lodged at booking)	GST incl	Bond less actual cost	4	
Fees for use of the hall overnight - (per night)	GST incl	\$371,000	3	
Facility Usage Fees - (Gunning Showground & precinct)	GST incl	as determined by Director of Infrastructure	3	
Facility Usage Fees - Private Business Operators (e.g. horse riding schools) (Gunning Showground & precinct)	GST incl	as determined by Director of Infrastructure (plus \$50.00 administration fee)	3	
Gunning Campdraft Fees - (Gunning Showground & precinct)	GST incl	as determined by Director of Infrastructure	3	
Hire of Community Centres				
Hire of Old Gunning Court House (Court Room) - per hour	GST incl	\$30,000	2	
Hire of Old Gunning Court House (Court Room) - Max 8 hrs (plus cleaning costs if necessary)	GST incl	\$106,000	2	
Hire of Old Taralga Court House - per hour	GST incl	\$30,000	2	
Hire of Old Taralga Court House - per day - (max 8 hrs - plus cleaning costs if necessary)	GST incl	\$106,000	2	
Cleaning Fee	GST incl	\$41,000	2	
Security Deposit / Bond (lodged at time of booking)	No GST	\$153,000	4	
Hire of Tony Foley Centre - Gunning - Casual Users (as per Committee)				
Community Room - per session - Not for Profit organisation	GST incl	\$15,000	2	
Community Room - per hour - Private individuals or groups	GST incl	\$10,000	2	
Community Room - per session - Commercial bodies	GST incl	\$51,000	2	
Lease Agreements				
Hire of Tony Foley Centre - Gunning District Community & Health Services	GST incl	Initial \$1,000 Bond plus \$270 per week rental subject to CPI effective June 2022 as per lease	2	
Hire of Tony Foley Centre - Gunning - Gunning Lions Club	GST incl	\$109 per week rental subject to CPI effective Feb 2022 as per lease	2	
Hire of Tony Foley Centre - Veterinary Clinic	GST incl	\$109 per week rental subject to CPI effective Feb 2022 as per lease	2	

Title of Fee/Charge	GST Status	Fees for 2021-2022	Pricing Category
Companion Animals Act Lifetime Registration Fees - As per Legislation			
Dog - Deceased by 6 months of age	GST incl	\$60.00	3
Dog - Deceased - Pensioner Rate	GST incl	\$28.00	3
Dog - Deceased - Acquired from Pound or Shelter	GST incl	\$30.00	3
Dog - Not Deceased or Deceased after (over 6 months of age)	GST incl	\$216.00	3
Dog - Not Deceased - under 6 months of age	GST incl	\$60.00	3
Dog - Not deceased kept by a registered breeder for breeding purposes	GST incl	\$60.00	3
Dog - Working	GST incl	No charge	3
Dog in the Service of the State, eg Police dog	GST incl	No charge	3
Assistance Companion Animal Greyhound currently registered under the Greyhound Racing Act 2009	GST incl	No charge	3
Cat - Deceased or Not Deceased	GST incl	No charge	3
Cat - Eligible Pensioner	GST incl	\$50.00	3
Cat - Sold by pound or shelter	GST incl	\$28.00	3
Cat - Not Deceased	GST incl	\$25.00	3
Cat - Not Deceased - owned by a recognised breeder	GST incl	\$50.00	3
Late payment of Registration	GST incl	\$50.00	3
Companion Animal Act Penalty Notices	GST incl	\$17.00	3
Compliance Inspection - Menacing/Dangerous/Restricted Dog enclosures	GST incl	As prescribed under the Act	3
Dangerous / restricted dog enclosure certificate of compliance	GST incl	\$168.00	3
	GST incl	\$162.00	3
			3
Annual Permits			
Dogs - of a restricted breed or declared to be dangerous. (Additional to Lifetime Registration Fee)	GST incl	\$195.00	3
Cat - not registered by 4 months of age (Additional to Lifetime Registration Fee)	GST incl	\$80.00	3
Microchipping Fee	GST incl	Vet cost + 15%	3
Release Fee per Dog/Cat (Note: Dog must be registered before release)			
- First Release	GST Exempt	\$60.00	4
Second day and thereafter		per day \$30.00	4
Sale of Dog / Cat (requires payment of all registration fees, sustenance charges plus micro chipping costs)	See Above	At full cost recovery plus GST where applicable	1

Title of Fee/Charge	GST Status	Fees for 2021-2022	Pricing Category
Stock Impounding			
Administration Fee	GST Exempt	\$150.00	4
Transportation of Stock (Round Trip Charged)	GST Exempt	At full cost recovery + 15%	4
<u>Sustenance Fee per animal per day.</u>			
- Cattle	GST Exempt	\$35.00	4
- Horses	GST Exempt	\$35.00	4
- Sheep	GST Exempt	\$30.00	4
- Goats	GST Exempt	\$30.00	4
Sustenance (other than those listed)	GST Exempt	At full cost recovery	4
Veterinary Services for impounded animals	GST incl.	At full cost recovery + 15%	4
Call Out - Straying stock after hours	GST incl.	\$240.00	1
2nd Call Out - Business hours only	GST incl.	2nd call \$240.00	1
Swimming Pool Charges			
Crookwell			
<u>Entrance Fees</u>			
- Adults	GST incl.	\$6.00	2
- Children	GST incl.	\$3.00	2
- Family of 2 adults and 3 children. (Any additional children \$3.00 each)	GST incl.	\$15.00	2
- Spectators		Free of Charge	
- Concessions	GST incl.	\$3.00	2
Under 2 years free admission		Free of Charge	
Swimming Pool Lane Hire (for qualified swimming instructors during opening hours)	GST incl.	\$15 per hour	2
Private hire of Swimming Pool - Per Hour	GST incl.	\$208.00	2
Swimming Pool Charges			
Gunning			
<u>Entrance Fees</u>			
- Adults	GST incl.	\$6.00	2
- Children	GST incl.	\$3.00	2
- Family of 2 adults and 3 children. (Any additional children \$3.00 each)	GST incl.	\$15.00	2
- Spectators		Free of Charge	
- Concessions	GST incl.	\$3.00	2
Under 2 years free admission		Free of Charge	
Private hire of Swimming Pool - Per Hour	GST incl.	\$208.00	2

Title of Fee/Charge	GST Status	Fees for 2021-2022	Pricing Category
Season Tickets (for unlimited season access to the Crookwell or Gunning pool)			
- Family	GST incl.	\$165.00	2
- Adults	GST incl.	\$105.00	2
- School Children	GST incl.	\$60.00	2
School Approved events/carnival/learn to swim per student (Crookwell & Gunning Pools)	GST incl.	\$1.00	2
ULSC Sports levy per person per sport - Junior (18 years or younger) (not including field charges)	GST incl.	\$10.00	2
Crookwell - Sporting Field Charges			
Crookwell Hockey - Senior	GST incl.	\$698.00	2
- Junior	GST incl.	\$361.00	2
Crookwell Soccer Club - Senior	GST incl.	\$698.00	2
- Junior	GST incl.	\$361.00	2
Crookwell Rugby League Club - Senior	GST incl.	\$1,395.00	2
Crookwell Rugby Union Club	GST incl.	\$1,395.00	2
Crookwell Touch Football - Senior	GST incl.	\$361.00	2
Crookwell Cricket - Junior	GST incl.	\$203.00	2
Crookwell Cricket - Senior	GST incl.	\$361.00	2
Crookwell Senior Cricket - Wicket Preparation	GST incl.	\$1,929.00	2
Resident - Casual Oval Hire (per day or part thereof)	GST incl.	\$253.00	2
Non-Resident Casual Oval Hire (per day or part thereof) subject to prior booking	GST incl.	\$524.00	2
Additional Line Marking (normal line marking done by Council)	GST incl.	Cost + 50 %	1
Additional watering requests (per kilolitre)	GST incl.	\$3.00	2
Crookwell Memorial Oval - Function Space (per event, per day)	GST incl.	\$100.00	2
- Security Deposit / Bond (lodged at time of booking)	No GST	\$500.00	4
- Security Deposit / Bond (if alcohol consumed lodged at booking)	No GST	\$1,000.00	4
- Cleaning Fee (if venue is not left in a satisfactory condition)	GST incl.	Bond less actual cost	4
Crookwell Memorial Oval - Playing Field (casual, per event/per day)	GST incl.	\$100.00	2
Crookwell Memorial Oval - use of Lighting	GST incl.	\$50 per side per hour	1
Memorial Oval Lighting - Avdata access key (one-off purchase)	GST incl.	\$38.00	1
Gunning and Taralga - Sporting Field Charges			
ULSC Sports levy per person per sport - Senior (not including field charges)	GST incl.	\$50.00	2
ULSC Sports levy per person per sport - Junior (18 years or younger) (not including field charges)	GST incl.	\$15.00	2
All Sporting Fields (per field per season)	GST incl.	\$1,000.00	2
Additional watering requests (per kilolitre)	GST incl.	\$3.00	2
A cleaning fee will apply if the facilities are not left in a satisfactory condition. \$20 million dollars public liability insurance required (copy of policy to be supplied to Council upon request)		Minimum \$500.00	1
Circus hire fees or similar use (Gunning and Dalton Only)	GST incl.	\$500.00	1
- Security deposit - refundable	No GST	\$1,000.00	4

Title of Fee/Charge	GST Status	Fees for 2021-2022	Pricing Category
Library Printouts; Photocopying, Internet & Multimedia printouts (per page)			
Black & White			
A4 single sided	GST incl	\$0.25	1
A4 double sided	GST incl	\$0.35	1
A3 single sided	GST incl	\$0.50	1
A3 double sided	GST incl	\$0.60	1
Colour			
A4 single sided	GST incl	\$0.50	1
A4 double sided	GST incl	\$0.70	1
A3 single sided	GST incl	\$1.00	1
A3 double sided	GST incl	\$1.20	1
Photocopying - Own Paper (minimum of 50 copies)			
Black & White A4 Per Copy single sided	GST incl	\$0.15	1
Black & White A4 Per Copy double sided	GST incl	\$0.25	1
Black & White A3 Per Copy single sided	GST incl	\$0.40	1
Black & White A3 Per Copy double sided	GST incl	\$0.50	1
Colour A4 Per Copy single sided	GST incl	\$0.50	1
Colour A4 Per Copy double sided	GST incl	\$0.30	1
Colour A3 Per Copy single sided	GST incl	\$0.50	1
Colour A3 Per Copy double sided	GST incl	\$0.80	1
Lamination			
A4	GST incl	\$2.50	1
A3	GST incl	\$4.00	1
ID Cards	GST incl	\$1.00	1
Facsimile; Sending from Gunning Library only (to within Australia only)			
First Page	GST incl	\$2.00	1
Additional Pages	GST incl	\$1.00	1
Scanning per scan	GST incl	\$0.50	1
Library Fees:			
Overdue Fines (per item)	GST Exempt	\$0.00	4
Inter Library Loans (per item) - if received from another Public Library	GST incl	\$5.50	2
Inter Library Loans (per item) - non-reciprocal libraries admin fee (\$5.50) & as per current ALJALRS fee (\$16.50)	GST incl	\$22.00	2
Library Bags:			
Membership Card replacement	GST Exempt	\$4.00	4
Book Group (per group) - Annual Registration	GST Exempt	\$100.00	4
Temporary membership (non-refundable) -for 3 months	GST Exempt	\$10.00	4
Damaged/lost items (per item)	GST Exempt		4

as estimated by Library Manager

Title of Fee/Charge	GST Status	Fees for 2021-2022	Pricing Category
ENVIRONMENT			
Dwelling Entitlement Search			
Search of record and report prepared regarding dwelling entitlement potential	GST Exempt	\$350.00	2
Development Application Fees			
Note: Clause 254 of the EP&A Regulation 2000 provides that if two or more fees are applicable to a single development application (e.g. an application to subdivide land and erect a building on one or more lots created by the subdivision), the maximum fee payable for the development is the sum of those fees.			
Development Application Fee for development for the purpose of one or more advertisements (Cl.246B(2))	GST Exempt	Whichever is the greater of: (a) \$285 plus \$93 for each advertisement in excess of one, or (b) The fee that would apply for development involving erection of a building (other than a dwelling-house with an estimated cost of construction of \$100,000 or less), carrying out of work or demolition of a work or building, based on the estimated cost of development.	8
Development Application Fee for development involving erection of a building (other than a dwelling-house with an estimated cost of construction of \$100,000 or less), carrying out of work or demolition of a work or building; (Cl.246B)			
Estimated cost of Development:			
\$0.00 - \$5,000	GST Exempt	\$110.00	8
\$5,001 - \$50,000	GST Exempt	\$170 plus additional \$3.00 for each \$1,000 (or part of \$1000) of estimated cost.	8
\$50,001 - \$250,000	GST Exempt	\$352 plus \$3.64 for each \$1,000 (or part of \$1000) by which estimated cost exceeds \$50,000.	8
\$250,001 - \$500,000	GST Exempt	\$1,160, plus additional \$2.34 for each \$1,000 (or part of \$1,000) by which estimated cost exceeds \$250,000	8
\$500,001 - \$1,000,000	GST Exempt	\$1,745 plus additional \$1.64 for each \$1,000 (or part of \$1,000) by which estimated cost exceeds \$500,000.	8
\$1,000,001 - \$10,000,000	GST Exempt	\$2,615 plus additional \$1.44 for each \$1,000 (or part of \$1,000) by which estimated cost exceeds \$1,000,000.	8
More than \$10,000,000	GST Exempt	\$15,875 plus additional \$1.19 for each \$1,000 (or part of \$1,000) by which estimated cost exceeds \$10,000,000.	8
Development Application Fee for development involving erection of a dwelling-house with an estimated cost of construction of \$100,000 or less. (Cl.247)	GST Exempt	\$455.00	8
Additional Fee for development required to be referred to design review panel under State Environmental Planning Policy No. 65 - Design Quality of Residential Flat Development.	GST Exempt	\$760.00	8

Title of Fee/Charge	GST Status	Fees for 2021-2022	Pricing Category
Development Application Fees (cont.)			
Development application fee for subdivision (other than strata subdivision) involving the opening of a Public Road. (Cl.249)	GST Exempt	\$665.00 plus \$65.00 for each additional lot created by the subdivision.	8
Development application fee for subdivision (other than strata subdivision) NOT involving the opening of a Public Road. (Cl.249)	GST Exempt	\$330.00 plus \$53.00 for each additional lot created by the subdivision.	8
Development application fee for strata subdivision. (Cl.249)	GST Exempt	\$330.00 plus \$65.00 for each additional lot created by the subdivision.	8
Development application fee for the development that does not involve erection of a building, carrying out of a work, subdivision of land or demolition of a building or work. (Cl.250)	GST Exempt	\$285.00	8
Additional fee for designated development.(Cl.251)	GST Exempt	\$920.00	8
Additional fee for advertisement/notice of designated development. (Cl.252)	GST Exempt	\$2,220.00	8
Additional fee for advertisement/notice of advertised development. (Cl.252)	GST Exempt	\$1,105.00	8
Additional fee for advertisement/notice of prohibited development. (Cl.252)	GST Exempt	\$1,105.00	8
Additional fee for advertisement/notice of development as required by environmental planning instrument or development control plan, where development is not designated, advertised or prohibited development. (Cl.252)	GST Exempt	\$1,105.00	8
Additional processing fee in respect of application for development that requires concurrence under the EP&A Act 1979 or an environmental planning instrument (not applicable to any application in respect of which concurrence may be assumed for all concurrence authorities concerned). (Cl.252A)	GST Exempt	\$140.00	8
Additional processing fee in respect of an application for integrated development. (Cl.253)	GST Exempt	\$140.00	8
Integrated Development and Concurrence(CI 252A & CI.253)			
In addition to the fee for development application as shown in previous schedule of fees, a fee is payable for the referral and provision of advice by other approval bodies (The fee is payable to the relevant approval body)	GST Exempt	\$320.00	8
Heritage Development Applications			
Development application for what would otherwise be exempt development but for being a Heritage Item / Heritage Conservation Area.	GST Exempt	\$300.00	
Development Application for works on Listed Heritage Items	GST Exempt	\$300.00	
Neighbour Notification	GST Exempt	\$250.00	
Neighbour Notification Fee	GST Exempt	\$250.00	
Advertising fee where identified under the CPP	GST Exempt	\$154.00	
Events	GST Exempt		
Development applications for one-off events	GST Exempt		
Plan first Levy	GST Exempt		
For each development application lodged having an estimated cost exceeding \$50,000	GST Exempt	0.00064% of the cost of the development	
Flood information	GST Exempt		
Provision of flood data	GST Exempt	\$150.00	
Electronic Lodgement	GST Exempt		
Scanning of plans, applications or similar for lodgement on the planning portal	GST Exempt	\$30.00	

Title of Fee/Charge	GST Status	Fees for 2021-2022	Pricing Category
Complying Development Certificate			
Issue of Complying Development Certificate - Applicable for all building work			
<i>ESTIMATED COST OF WORK</i>			
Up to \$5,000	GST Exempt	\$300.00	1
\$5,001 to \$100,000	GST Exempt	\$224 + \$4.14 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$5,000	1
\$100,001 to \$250,000	GST Exempt	\$617 + \$2.34 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$100,000	1
\$250,001 to \$500,000	GST Exempt	\$968 + \$1.73 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000	1
\$500,001 to \$1,000,000	GST Exempt	\$1,401 +60c for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000	1
Greater than \$1,000,000	GST Exempt	Quote to be provided by General Manager, Director or Manager (based on estimated cost of work)	1
<u>Complying Development involving the subdivision of land</u>			
Application & Endorsement			
New Road	GST Exempt	\$570 plus \$55 per allotment	1
No new Road	GST Exempt	\$230 plus \$45 per allotment	1
Strata	GST Exempt	\$290 plus \$55 per allotment	1
Modification to CDC	GST Exempt	50% of original fee	1
Modification of Complying Development Certificate			
Issue of Modification Certificate - minor internal layout changes only charges			
	GST Exempt	\$275.00	
Issue of Modification Certificate - major change			
	GST Exempt	Fee as per new CDC application above	
<u>Application for Modification of Consent (CI.258)</u>			
Fee for application for modification of consent for local development under section 96(1) of the EP&A Act 1979			
	GST Exempt	\$71.00	8
Fee for application for modification of consent for local development under section 96(1A) of the EP&A Act 1979, or under section 96AA (1) of the EP&A Act 1979 in respect of a modification which, in the opinion of the consent authority, is of minimal environmental impact.			
	GST Exempt	\$645 or 50 percent of the fee for the original development application, whichever is the lesser.	8

Title of Fee/Charge	GST Status	Fees for 2021-2022	Pricing Category
Application for Modification of Consent (cont.)			
Fee for application for modification of consent for local development under section 96 (2) of the EP&A Act 1979, or under section 96AA (1) of the EP&A Act 1979 in respect of a modification which, in the opinion of the consent authority, is not of minimal environmental impact, if the fee for the original application was less than \$100. (Cl.258)	GST Exempt	50 percent of the fee for the original application.	8
Fee for application for modification of consent for local development under section 96 (2) of the EP&A Act 1979, or under section 96AA (1) of the EP&A Act 1979 in respect of a modification which, in the opinion of the consent authority, is not of minimal environmental impact, if the fee for the original application was \$100 or more, in the case of an application with respect to a development application that does not involve the erection of a building, the carrying out of a work or the demolition of a work or building. (Cl.258)	GST Exempt	50 percent of the fee for the original application.	8
Fee for application for modification of consent for local development under section 96 (2) of the EP&A Act 1979 or under section 96AA (1) of the EP&A Act 1979 in respect of a modification which, in the opinion of the consent authority, is not of minimal environmental impact, in the case of an application with respect to a development application that involves the erection of a dwelling-house with an estimated cost of construction of \$100,000 or less. (Cl.258)	GST Exempt	\$190.00	8
Fee for application for modification of consent for local development under section 96(2) of the EP&A Act 1979, or under 96AA (1) of the EP&A Act 1979 in respect of a modification which, in the opinion of the consent authority, is not of minimal environmental impact, in the case of an application with respect to any other development application: (Cl.258)			
Estimated cost of development:			
Up to \$5,000	GST Exempt	\$55.00	8
\$5001 - \$250,000	GST Exempt	\$85 plus an additional \$1.50 for each \$1,000(or part of \$1,000) of the estimated cost.	8
\$250,001 - \$500,000	GST Exempt	\$500 plus an additional \$0.85 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000.	8
\$500,001 - \$1,000,000	GST Exempt	\$712 plus an additional \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000.	8
\$1,000,001 - \$10,000,000	GST Exempt	\$987 plus an additional \$0.40 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000.	8
More than \$10,000,000	GST Exempt	\$4,737 plus an additional \$0.27 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000.	8
Additional Fee if notice of an application for modification of consent for local development is required to be given under section 96(2) or 96AA (1) of the EP&A Act 1979.	GST Exempt	\$665.00	8
Additional Fee for modification of consent under section 96(2) or 96AA (1) of the EP&A Act 1979 for local development relating to residential flat development for which the development application was required to be accompanied by a design verification from a qualified designer under clause 50 (1A) of the EP&A Regulation 2000.	GST Exempt	\$760.00	8
Fee for application under section 96AB for review of a modification decision. (Cl.258(A))	GST Exempt	50 percent of the fee that was payable in respect of the application that is the subject of the review.	8

Title of Fee/Charge	GST Status	Fees for 2021-2022	Pricing Category
Application Withdrawal, Review & Rezoning Fees			
DA Withdrawal Fee - minimum charge (all fees may not be refundable)	GST incl	Minimum charge \$100.00 OR amount determined based on the staff & resources committed to the assessment.	4
DA for rezoning land and extensions of to rezone (preparation/review of LEP)	GST Exempt	\$2,090 plus \$90/hr (based on estimate)	1
Development Control Plan Amendments, Voluntary Planning Agreements & Developer Contributions Plan			
Development Control Plan - Anomaly or minor amendment	GST Exempt	\$1,800.00	
Development Control Plan - Amendment	GST Exempt	\$5,250.00	
Development Control Plan - Site Specific DCP or DCP Chapter	GST Exempt	Full cost	
Voluntary Planning Agreement Processing	GST Exempt	POA	
Review of Determination of Development Application			
Fee for a request for a review of a determination under section 82A of the EP&A Act 1979 with respect to a development application that does not involve the erection of a building, the carrying out of a work or the demolition of a work or building.	GST Exempt	50 percent of the fee for the original development application.	1
Fee for a request for a review of a determination under section 82A of the EP&A Act 1979 with respect to a development application that involves the erection of a dwelling-house with an estimated cost of construction of \$100,000 or less.	GST Exempt	\$190.00	8
Fee for a request for a review of a determination under section 82A of the EP&A Act 1979 with respect to any other development application: Estimated cost of development:			
Up to \$5,000	GST Exempt	\$55.00	8
\$5,001 - \$250,000	GST Exempt	\$85.00, plus an additional \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost.	8
\$250,001 - \$500,000	GST Exempt	\$500.00, plus an additional \$0.85 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000.	8
\$500,001 - \$1,000,000	GST Exempt	\$712.00, plus an additional \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000.	8
\$1,000,001 - \$10,000,000	GST Exempt	\$987.00, plus an additional \$0.40 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000.	8
More than \$10,000,000	GST Exempt	\$4,737.00, plus an additional \$0.27 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000.	8
Additional amount if notice is required to be given under section 82A of the Act of the application the subject of a request for review under section 82A of the EP&A Act 1979	GST Exempt	\$620.00	8
Review of Decision to Reject Development Application			
Fee for review of decision to reject a development application if estimated cost of development is less than \$100,000. (CI.257A)	GST Exempt	\$55.00	8
Fee for review of decision to reject a development application if estimated cost of development is \$100,000 or more and less than or equal to \$1,000,000. (CI.257A)	GST Exempt	\$150.00	8
Fee for review of decision to reject a development application if estimated cost of development is more than \$1,000,000. (CI.257A)	GST Exempt	\$250.00	8
Site Compatibility Certificate - Infrastructure (certificate issue)	GST Exempt	\$265 plus \$265 per hectare or part thereof. Note: Max fee is not to exceed \$5,001	
Site Compatibility Certificate - Seniors Housing (certificate issue) (CI.262A)	GST Exempt	\$265 plus \$42 per bed (residential care facility) or \$42 per dwelling (any other case). Note: Max. fee not to exceed \$5,001	

Title of Fee/Charge	GST Status	Fees for 2021-2022	Pricing Category
Construction Certificates & Subdivision Certificates			
Issue of Construction Certificate - Applicable for all building work			
<i>ESTIMATED COST OF WORK:</i>			
Up to \$5,000	GST Exempt	\$280.00	1
\$5,001 to \$100,000	GST Exempt	\$280.00 + \$0.60 for each \$100 (or part of \$100) by which the estimated cost exceeds \$5,000	1
\$100,001 to \$250,000	GST Exempt	\$850.00 + \$0.50 for each \$1,000 (or part of \$100) by which the estimated cost exceeds \$100,000	3
\$250,001 to \$500,000	GST Exempt	\$1,600.00 + \$0.41 for each \$100 (or part of \$100) by which the estimated cost exceeds \$250,000	1
Greater than \$500,000	GST Exempt	\$2,625.00 + \$0.60 for each \$100 (or part of \$100) by which the estimated cost exceeds \$500,000	3
Construction Certificate for subdivision work NOT involving new road construction	GST Exempt	\$270.00	1
Construction Certificate for subdivision work involving new road construction	GST Exempt	\$255.00 plus \$5.10 per lineal metre of new road	1
Construction Certificates for development which is outside of Council's category of accreditation under the provisions of the Building Professionals Act 2005		Pass on all costs associated with engaging a suitably accredited certifier plus an facilitation fee of \$125 per hour or part thereof	
S.68 Part A1 – Structure Approval Fees for Manufactured Dwellings			
Up to \$5,000		\$280.00	
\$5,001 to \$100,000		\$280.00 + \$0.60 for each \$100 (or part of \$100) by which ; the estimated cost exceeds \$5,000	
\$100,001 to \$250,000		\$850.00+\$0.50 for each \$1,000 (or part of \$100) by which ; the estimated cost exceeds \$100,000	
\$250,001 to \$500,000		\$1,600.00 + \$0.41 for each \$100(or part of \$100) by which ; the estimated cost exceeds \$250,000	
Greater than \$500,000		\$2,625.00 + \$0.60 for each \$100 (or part of \$100) by which ; the estimated cost exceeds \$500,000	
Assessment of Alternative Solution			
Class 2-9 Building		Full cost + 15% of consultant fee to complete assessment	
Subdivision Certificate			
Endorsement of Linen Plan (Subdivision Certificate) & other legal documents	GST Exempt	\$380 + \$20 per additional lot	1
Re-submission of plans	GST Exempt	25% of original fee	1
Fee for signing additional sets of plans (other than the original set)	GST Exempt	\$128.00	
Sign or endorse 88B instrument	GST Exempt	\$175.00	1
Release caveats, easements or restriction to user where Council is the interested party	GST Exempt	\$250.00	
Linen plan release - minor works	GST Exempt	\$150.00	
Subdivision Works Certificate	GST Exempt	\$500.00 plus \$110 per lot	

Title of Fee/Charge	GST Status	Fees for 2021-2022	Pricing Category
Modifications			
Minor Modification to Construction Certificate - Class 1 & 10 Buildings	GST Exempt	\$90.00	1
Modification to Construction Certificate	GST Exempt	50% of the original CC fee up to a max of \$500. Minimum fee \$130.	1
Construction Certificate Withdrawal Fee	GST Exempt	No refund where determination has been made. If no determination made 25% of original CC Fee	2
Bond Processing Fee	GST Incl.	\$250.00	2
Construction Works Certificates		\$500.00	
Inspection Fee	GST Exempt	\$150.00	
Witness and Hold Point Fee	GST Exempt	\$150.00	
Subdivision works certificate and Construction certificate modification			
- minor modification to subdivisions works / construction certificate	GST Exempt	\$90.00	
- modification to subdivision works / construction certificate	GST Exempt	50% of the original SWC fee up to a max of \$500. Minimum fee \$130.	
- major modification to subdivisions works / construction certificate	GST Exempt	Fee as per new SWC / CC application	
Inspections & Compliance Certificates			
Inspections			
Inspection fee - Class 1 & 10 Buildings	GST Exempt	\$200.00	1
Inspection fee - Class 2-9 Buildings	GST Exempt	\$250.00	1
Subdivision inspection	GST Exempt	\$200.00	
Inspection fee where not appointed as the PCA	GST Exempt	\$650 + \$0.75/km	1
Plumbing & Drainage Inspection fee	GST Exempt	\$200.00	1
Infrastructure Inspection fee relating to a DA	GST Exempt	\$165.00	1
Re-inspection fee - percentage of original inspection fee	GST Exempt	125%	1
Compliance certificates			
Compliance Certificate: • Stating that specified building work has been completed and complies with plans & Specs; • Assess whether all development conditions have been complied with • Stating specific subdivision work has been completed	GST Exempt	\$275.00	1
Compliance Certificate in respect of building works – where Council is the PCA	GST Exempt	\$275 + inspection fees	
Compliance Certificate in respect of any dwellings or building works – where Council is Not the PCA	GST Exempt	\$700 + inspection fees	
Occupation Certificate			
Issue of Occupation Certificate where not paid for as part of DA	GST Exempt	\$250.00	1

Title of Fee/Charge	GST Status	Fees for 2021-2022	Pricing Category
Part D Approvals - Community Land			
D1 - Engage in a trade or business on community land	GST Exempt	\$200.00	1
D2 - Direct or procure a theatrical, musical or other entertainment for the public	GST Exempt	\$200.00	
D3 - Construct a temporary enclosure for the purpose of entertainment	GST Exempt	\$200.00	
D4 - For fee or reward, play a musical instrument or sing	GST Exempt	\$50.00	1
D5 - Set up, operate or use a loudspeaker or sound amplifying device	GST Exempt	\$200.00	1
D6 - Deliver a public address or hold a religious service or public meeting	GST Exempt	\$200.00	1
Part E Approvals - Public Roads			
E1 - Swing or hoist goods across or over any part of a public road by means of a lift, hoist or tackle projecting over the footway	GST Exempt	\$500.00	1
E2 - Expose or allow to be exposed any article in or on or so as to overhang any part of the road or outside a shop window or doorway abutting the road, or hang an article beneath an awning over the road	GST Exempt	\$500.00	1
Part F Approvals - Other Activities			
F1 - Operate a public car park		No Fee	
F2 - Operate a caravan park or camping ground	GST Exempt	\$15.00 per site (minimum of \$71.00)	1
F3 - Operate a manufactured home estate	GST Exempt	\$15.00 per site (minimum of \$71.00)	1
* Renewal or continuation of existing approval (relating to F2 & F3)	GST Exempt	\$15.00 per site (minimum of \$71.00)	1
* Annual inspection fee for Caravan park, Camping Ground or Manufactured Home Estate	GST Exempt	\$500 + \$90/hr	1
* Inspection of Manufactured Home before Occupation	GST Exempt	\$250.00	1
* Inspection of Building used in association with Manufactured Home before use	GST Exempt	\$250.00	1
F4 - Install a domestic oil or solid fuel heating appliance, other than a portable appliance	GST Exempt	\$150.00	1
F5 - Install or operate an amusement device	GST Exempt	\$100.00	1
F7 - Use a standing vehicle or any article for the purpose of selling any article in a public place	GST Exempt	\$150.00	1
F10 - Carry out an activity prescribed by the regulations or an activity of a class or description prescribed by the regulations	GST Exempt	\$150.00	1

Title of Fee/Charge	GST Status	Fees for 2021-2022	Pricing Category
Rural Addressing Number (purchase, erection and installation)	GST incl.	Per lot \$250	3
Replacement plate and number - pick up from Council	GST incl.	\$25.00	1
Replacement plate and number where installed at property	GST incl.	\$250.00	1
Modify a s.68 Part 1A Manufactured Homes Approval			
Modify a s.68 Part A1 Manufactured Homes Approval	GST incl.	50% of original fee. Min fee of \$150	
Modify a previously issued s.68 Part A1 Structure Approval	GST incl.	50% of original fee. Min fee of \$150	
Modification of a Section 68 application	GST incl.	\$100.00	
Section 68 inspections	GST incl.	\$200.00	
Amendment of an approval under Section 68	GST incl.	\$100.00	
Approval for On-Street Dining			
Annual Administration Fee - Use of Public Footpath	GST Exempt	\$0.00	1
Annual Footpath Dining Charge (per table with a maximum of 4 chairs per table)	GST Exempt	\$0.00	1
Community Enhancement Program Contributions (under Upper Lachlan DCP 2010)			
Community enhancement program contribution for wind farm developments. Charge per turbine per annum.	GST Exempt	Original 2010/2011 Section 94A Plan Charge of \$2,500.00 per turbine per year plus Cumulative Sydney Capital City (Housing) September quarter CPI of 37.47% in accordance with ULDCP2010 \$3,437.00	7
Community enhancement program contribution for power station developments.	GST Exempt	1.5 percent of total capital cost of development.	7
SECTION 7.12 CONTRIBUTIONS - SECTION 94A DEVELOPMENT CONTRIBUTIONS PLAN			
Estimated cost of development:			
\$0.00 - \$100,000		NIL	
\$100,001 - \$200,000	GST Exempt	0.5 percent of estimated cost of development.	7
More than \$200,000	GST Exempt	1 percent of estimated cost of development.	7

Title of Fee/Charge	GST Status	Fees for 2021-2022	Pricing Category
Section 7.11 Development Contributions - Upper Lachlan Shire Council Section 94 Plan			
Note: Charges under previous Section 94 Plans may apply in certain circumstances.			
Roads			
1 bedroom unit	GST Exempt	\$5,493.00	7
2 bedroom unit	GST Exempt	\$6,409.00	7
3 bedroom unit	GST Exempt	\$10,071.00	7
Residential Housing	GST Exempt	\$10,071.00	7
Subdivision (per lot)	GST Exempt	\$10,071.00	7
Tourist Facilities	GST Exempt	\$10,071.00	7
Rural Development	GST Exempt	Based on demand	7
Extractive Industry	GST Exempt	6.62c/tonne/km	7
Other	GST Exempt	Refer to Section 94 Plan Table 5-3	7
Waste Management			
1 bedroom unit	GST Exempt	\$277.00	7
2 bedroom unit	GST Exempt	\$415.00	7
3 bedroom unit	GST Exempt	\$553.00	7
Residential Housing	GST Exempt	\$553.00	7
Subdivision (per lot)	GST Exempt	\$553.00	7
Tourist Facilities	GST Exempt	\$553.00	7
Rural Development	GST Exempt	Based on demand	7
Extractive Industry	N/A	N/A	N/A
Other	N/A	N/A	N/A
Open Space and Recreation			
1 bedroom unit	GST Exempt	\$437.00	7
2 bedroom unit	GST Exempt	\$655.00	7
3 bedroom unit	GST Exempt	\$873.00	7
Residential Housing	GST Exempt	\$873.00	7
Subdivision (per lot)	GST Exempt	\$873.00	7
Tourist Facilities	GST Exempt	\$873.00	7
Rural Development	GST Exempt	Based on demand	7
Extractive Industry	N/A	N/A	N/A
Other	N/A	N/A	N/A

Title of Fee/Charge	GST Status	Fees for 2021-2022	Pricing Category
Section 7.11 Development Contributions - Upper Lachlan Shire Council Section 94 Plan (cont.)			
Community Facilities			
1 bedroom unit	GST Exempt	\$757.00	7
2 bedroom unit	GST Exempt	\$1,135.00	7
3 bedroom unit	GST Exempt	\$1,514.00	7
Residential Housing	GST Exempt	\$1,514.00	7
Subdivision (per lot)	GST Exempt	\$1,514.00	7
Tourist Facilities	GST Exempt	\$1,514.00	7
Rural Development	GST Exempt	Based on demand	7
Extractive Industry	N/A	N/A	N/A
Other	N/A	N/A	N/A
Emergency Services			
1 bedroom unit	GST Exempt	\$349.00	7
2 bedroom unit	GST Exempt	\$524.00	7
3 bedroom unit	GST Exempt	\$697.00	7
Residential Housing	GST Exempt	\$697.00	7
Subdivision (per lot)	GST Exempt	\$697.00	7
Tourist Facilities	GST Exempt	\$697.00	7
Rural Development	GST Exempt	Based on Demand	7
Extractive Industry	N/A	N/A	N/A
Other	N/A	N/A	N/A
Plan Administration			
1 bedroom unit	GST Exempt	\$95.00	7
2 bedroom unit	GST Exempt	\$142.00	7
3 bedroom unit	GST Exempt	\$190.00	7
Residential Housing	GST Exempt	\$190.00	7
Subdivision (per lot)	GST Exempt	\$190.00	7
Tourist Facilities	GST Exempt	\$190.00	7
Rural Development	GST Exempt	Based on Demand	7
Extractive Industry	N/A	N/A	N/A
Other	N/A	N/A	N/A

Title of Fee/Charge	GST Status	Fees for 2021-2022	Pricing Category
Tree Removal Permit Application Fee - Urban Area	GST incl.	\$100.00	
Abandoned Vehicles, etc.			
- Release Fee per vehicle	GST Exempt	+ 20% + full cost recovery	4
- Tow Vehicle (outside town & villages)	GST Exempt	+ 20% + full cost recovery	4
- Remove vehicle which cannot be towed	GST Exempt	+ 20% + full cost recovery	4
Release Fees - other impounded items	GST Exempt	\$130.00	4
Fee per day to store vehicle	GST Exempt	\$50.00	4
Conveying/transporting - other items	GST Exempt	At full cost recovery	4
Planning Certificates			
Fee for planning certificate under section 149 (2) of the EP&A Act 1979.	GST Exempt	\$53.00	8
Fee for planning certificate under section 149 (2) and (5) of the EP&A Act 1979A.	GST Exempt	\$133.00	8
Additional urgency fee for planning certificate under section 149 of the EP&A Act 1979	GST Exempt	\$75.00	4
Fax or Email 149 Cert. Fee	GST incl.	\$5.00	1
Building Information Certificates (CI.260 & CI.261)			
Fee for building information certificate in the case of a class 1 building (together with any class 10 buildings on the site) or a class 10 building.	GST Exempt	\$250.00 for each dwelling contained in the building or in any other building on the allotment.	8
Fee for building information certificate in the case of any other class of building based on floor area of building or part thereof:			
Not exceeding 200 square metres	GST Exempt	\$250.00	8
Exceeding 200 square metres but not exceeding 2,000 square metres.	GST Exempt	\$250, plus an additional \$0.50 per square metre over 200	8
Exceeding 2,000 square metres	GST Exempt	\$1,165, plus an additional \$0.075 per square metre over 2,000	8
Fee for building information certificate in any case where application relates to a part of a building and that part consists of an external wall only or does not otherwise have a floor area.	GST Exempt	\$250.00	8
Additional fee for issue of building information certificate if it is reasonably necessary to carry out more than one inspection of building before issuing a building certificate.	GST Exempt	\$90.00	8

Title of Fee/Charge	GST Status	Fees for 2021-2022	Pricing Category
<p>Building Information Certificates (cont.)</p> <p>Additional fee for application for building information certificate in relation to a building where the applicant for the certificate, or the person on whose behalf the application is made, is the person who erected the building or on whose behalf the building was erected and any of the following circumstances apply:</p> <p>(a) where a development consent, complying development certificate or construction certificate was required for the erection of the building and no such consent or certificate was obtained.</p> <p>(b) where a penalty notice has been issued for an offence under section 76A (1) of the EP&A Act 1979 in relation to the erection of the building and the person to whom it was issued has paid the penalty required by the penalty notice in respect of the alleged offence (or if the person has not paid the penalty and has not elected to have the matter dealt with by a court, enforcement action has been taken against the person under Division 4 of part 4 of the Fines Act 1996).</p> <p>(c) where order No 2, 12, 13, 15, 18 or 19 in the Table to section 121B (1) of the EP&A Act 1979 has been given in relation to the building unless the order has been revoked on appeal.</p> <p>(d) where a person has been found guilty of an offence under the EP&A Act 1979 in relation to the erection of the building.</p> <p>(e) where the court has made a finding that the building was erected in contravention of a provision of the EP&A Act 1979.</p> <p>Fee for copy of building certificate obtained under section 149G (3) of the EP&A Act 1979. (Statutory Fee)</p>	GST Exempt	<p>The amount of the maximum fee that would be payable if the application were an application for development consent, or a complying development certificate (if appropriate), authorising the erection or alteration of any part of the building to which the application relates that has been erected or altered in contravention of the Act in the period of 24 months immediately preceding the date of the application, plus the amount of the maximum fee that would be payable if the application were an application to the Council for a construction certificate relating to the erection or alteration of any part of the building to which the application relates that has been erected or altered in contravention of the EP&A Act 1979 in the period of 24 months immediately preceding the date of the application.</p>	
	GST Exempt	\$13.00	8
Local Government Act - Outstanding Notices Certificate - S735A	GST Exempt	\$45.00	8
Environmental Planning & Assessment Act - Outstanding Notices/Orders Certificate - S121ZP	GST Exempt	\$45.00	8
<p>Drainage Diagram</p> <p>Search & Copy of Drainage Diagram for Conveyancing purposes</p> <p>Search & copy of diagram direct to plumbers</p> <p>Sewerage Diagram (main location)</p> <p>Other</p> <p>Search of OSMF records (per system)</p> <p>Certified copies of Documents, Maps or Plans</p> <p>Fee for certified copy of document, map or plan furnished by Council under section 150 (2) (b) of the EP&A Act 1979.</p> <p>Search of Council's records Fee</p>	GST incl.	\$90.00	1
	GST incl.	\$50.00	1
	GST incl.	\$50.00	1
	GST incl.	\$95.00	1
	GST incl.	\$58.00	8
	GST incl.	\$151.00	1

Title of Fee/Charge	GST Status	Fees for 2021-2022	Pricing Category
Noxious Weeds			
Section 64 Certificates (Noxious Weeds)	GST Exempt	\$80.00	8
Section 64 Certificates - Urgency Fee	GST incl.	\$75.00	1
Section 18 inspection fee if weeds not controlled after the issue of notice	GST Exempt	\$135.00	8
Re-inspection/Fail to undertake works	GST Exempt	\$200.00	4
Fail to provide access as required	GST Exempt	\$200.00	
Food Control and Inspections			
Food Premises			
Food Premises Inspection Fee	GST Exempt	\$200.00	8
Food Premises Re-inspection Fee	GST Exempt	\$200.00	8
Food Act 2003 - Annual Administration Charge under Food Act. NB It is not mandatory to charge the Annual Administration Charge and, if the charge is to be raised, it is not mandatory to raise it at the maximum charge prescribed. It is also not mandatory to raise the charge on an ongoing basis. Council will advise on each particular instance.			
1-5 FTE Food Handlers	GST Exempt	\$150.00	8
6-50 FTE Food Handlers	GST Exempt	\$250.00	8
Food premises and/of Temporary Food Premise Annual Registration Fee	GST Exempt	\$60.00	8
Mobile & Temporary food stall Inspection fee (Events)	GST Exempt	\$40.00	8
Mobile Food Vendor (Annual Inspection & Registration)	GST Exempt	\$250.00	8
Pre purchase inspection/advice	GST Exempt	\$200.00	8
Pre Commencement Inspection relating to a DA condition	GST Exempt	\$150.00	8
Food Act and Regulation - improvement notice	GST Exempt	\$330.00	

Title of Fee/Charge	GST Status	Fees for 2021-2022	Pricing Category
Food Control and Inspections (cont.)			
Public Health (Hairdressers/Beauticians/Skin Penetration/Legionella)			
Public Health Inspection Fee	GST Exempt	\$200.00	8
Public Health Re-inspection Fee	GST Exempt	\$150.00	8
Notification of Public Health Act regulated premises (Skin Penetration, Public Swimming Pools & Spas)	GST Exempt	\$60.00	8
Public Health Act and Regulations - improvement notice regulated system	GST Exempt	\$560.00	
Public Health Act and Regulations - improvement notice unregulated system	GST Exempt	\$270.00	
Private Swimming Pools			
Swimming Pool Registration Fee (paper copy)	GST Exempt	\$10.00	8
Fee for provision of registration information (s.30B(2)(b)), Swimming Pools Act 1992	GST Exempt	\$10.00	8
Swimming Pool Compliance Certificate Inspection (Section 22D, Swimming Pools Act 1992)	GST Exempt	\$150.00	8
Swimming Pool Compliance Certificate Second Inspection (where required)	GST Exempt	\$100.00	8
Amusement Devices			
Amusement Device Inspection Fee	GST Exempt	\$100.00	8
Protection of the Environment Operations Act			
Clean Up Notice Administration Fee (Cl. 99 POEO Regulation)	GST Exempt	\$506.00	8
Prevention Notice Administration Fee (Cl.99 POEO Regulations)	GST Exempt	\$506.00	8
Noise Control Notice Administration Fee (Cl.99 POEO Regulations)	GST Exempt	\$506.00	8
Inspection of UPSS	GST Exempt	\$250.00	
Notification of UPSS	GST Exempt	\$100.00	

Title of Fee/Charge	GST Status	Fees for 2021-2022	Pricing Category
ECONOMY			
Section 603 Certificate (outstanding rates & charges certificate)	GST Exempt	\$85.00	8
Section 603 Urgency Fee (cert. provided within 24hours)	GST Exempt	\$75.00	1
Fee for Fax or Email of Section 603 Certificate	GST incl.	\$5.00	1
All Certificates/Notices/Searches/Water Reading Applications, etc. Cancellation Fee	GST incl.	\$30.00	4
Rate Enquiry Fee (minimum charge per written response).	GST Exempt	\$60.00	1
Valuation Book Extract (per rate assessment)	GST Exempt	\$30.00	1
Rates & Charges Notice (supply of a copy rate notice)	GST Exempt	\$5.00	1
Other Search Fees	GST Exempt	Time spent by Council Officers at the hourly rate of the Officers concerned plus the current salaries on-costs % rate plus any photocopying charges and postage costs.	1
Interest on Overdue Rates and Charges (sec.566 LGA 1993)	No GST	7.00% from 1/07/21 to 30/6/22. (awaiting OLG confirmation)	8
Credit Card Transaction Fee to pay accounts via phone/fax/email	GST incl.	\$0.00	2
Replacement Cheque Fee (for lost or un-presented Council cheques)	GST incl.	\$30.00	4
Dishonoured Cheque Fee - applicable to 2nd dishonoured cheque in a 12 month period. Bank charge plus Council processing cost (each instance)	GST incl.	\$50.00	4
Provision of Tender Documents	GST incl.	Minimum \$64.00 (Exact fee for each tender to be determined by Director of Infrastructure)	1
Photocopying (at Council Offices)			
A4 Per Copy single side	GST incl.	\$0.40	3
A4 Per Copy double sided	GST incl.	\$0.50	3
A4 Per Colour Copy single side	GST incl.	\$0.70	3
A4 Per Colour Copy double sided	GST incl.	\$1.00	3
A3 Per Copy single side	GST incl.	\$0.60	3
A3 Per Copy double sided	GST incl.	\$0.75	3
A3 Per Colour Copy single side	GST incl.	\$1.20	3
A3 Per Colour Copy double sided	GST incl.	\$1.55	3
Facsimile: Sending or Receiving	GST incl.	\$7.50	3
Laminating – A4	GST incl.	\$4.00	3
Laminating – A3	GST incl.	\$5.00	3
Note: Lower rates may apply for community organisations.			
MapInfo Sales			
A4	GST Exempt	\$10.00	1
A3	GST Exempt	\$10.00	1
AO (large)	GST Exempt	\$32.00	1
A1 (large)	GST Exempt	\$27.00	1
A3 with property information	GST Exempt	\$16.00	1
A4 with property information	GST Exempt	\$16.00	1

Title of Fee/Charge	GST Status	Fees for 2021-2022	Pricing Category
Sale of Shire Maps	GST Status		
A3	GST Exempt	\$9.00	1
Small (< 0.5square metre)	GST Exempt	\$32.00	1
Large (> 0.5square metre)	GST Exempt	\$58.00	1
Plan Printing - (Per copy)			
A0	GST incl	\$22.00	1
A1	GST incl	\$16.00	1
A2	GST incl	\$11.00	1
Copy of Operational Plan (Hardcopy not available, free of charge from ULSC Website)		\$0.00	1
Copy of Annual Report, Quarterly Performance Reports, etc. (Hardcopy not available, free of charge from ULSC Website)		\$0.00	1
Copy of other Plans, Policies and Guideline (Hardcopy not available, free of charge from ULSC Website)		\$0.00	1
Supply of Council Business Papers (Hardcopy not available, free of charge from ULSC Website)		\$0.00	1
Supply of Confirmed Minutes (Hardcopy not available, free of charge from ULSC Website)		\$0.00	1
Per Year	GST Exempt	\$0.00	1
Per Month	GST Exempt	\$0.00	1
Government Information (Public Access) Act 2009 (GIPA)			
Application for Access:	No GST	\$30.00	8
Internal Review of Determination:	No GST	\$40.00	8
Application Processing - per hour	GST incl	Time spent by Council Officers at the rate of \$30.00 per hour.	8
Note: Subject to Sec 21 and other provisions within the Government Information (Public Access) Act 2009, if it is Council's opinion that the cost of dealing with the application is likely to exceed the amount of the application fee, an advance deposit will be required before any application is processed. The minimum amount of any advance deposit will be 50% of the total estimated cost. Payment of the full actual costs of dealing with the application must be paid prior to the release of any information.			
Disabled Amenities Access Key (MLAK)	GST incl	\$10.00	2
Office of Council Chambers/Meeting Rooms			
Crookwell & Gunning			
Per hour	GST incl	\$28.00	3
Per day (maximum 8 hours)	GST incl	\$88.00	3
Cleaning Fee	GST incl	\$40.00	3
Health Care Centre Lease (Banfield House)	GST incl	as per contract plus June CPI	3
SDN Children's Services (Crookwell Pre-school)	GST incl	as per lease agreement plus June CPI	3
Ratios Site at Redground Road Crookwell			
Police	GST incl	\$849.00	3
Ambulance	GST incl	\$849.00	3
Fire Brigade	GST incl	\$387.00	3
Essential Energy (per Agreement) terminated 30-6-2018	GST incl	\$2,509.00	3
Upper Lachlan Shire Council	GST incl	\$849.00	3
Bush Fire Services	GST incl	\$1,401.00	3
Radio Goulburn	GST incl	\$3,396.00	3
Radio Goulburn	GST incl	\$849.00	3
Other users	GST incl	\$849.00	3

Title of Fee/Charge	GST Status	Fees for 2021-2022	Pricing Category
Unused Road Reserves for Grazing etc. (per Annum)	GST incl.	as per individual lease agreement conditions plus June CPI	3
Leasing or Licensing of Council Land (rental payments)	GST incl.	as per individual lease agreement conditions	3
Advertising in 'The Voice' Council Newsletter			
Full Page - 36cm X 26cm (base price*)	GST incl.	From \$989.00 *	3
Half Page - 18cm X 26cm (base price*)	GST incl.	From \$556.00 *	3
10cm X 26cm (base price*)	GST incl.	From \$311.00 *	3
4.5cm X 8.5cm (base price*)	GST incl.	\$21.00 *	3
* price depending on location within the publication, frequency, availability & art work required.			
A concessional advertising rate may be offered to registered charitable organisations with applications to be considered on a case by case basis and any concession will at the sole discretion of the General Manager.			
Council reserves the editorial right to not accept advertising that is considered inappropriate or is not compatible with Council's aims or objectives.			
Contact Council for the full term & conditions for advertising in 'The Voice'.			
Camping Fees - Crookwell Caravan Park			
Powered Site - per night			
Up to 2 persons	GST incl.	\$31.00	3
Each additional person	GST incl.	\$8.00	3
Powered Site - per week (charge only for six nights, not seven)			
Up to 2 persons	GST incl.	\$186.00	3
Each additional person	GST incl.	\$48.00	3
Unpowered Site - per night			
Per person	GST incl.	\$9.00	3
Unpowered Site - per week (charge only for six nights, not seven)			
Per person	GST incl.	\$54.00	3
Group bookings of 5 or more caravans/camper vans/tents (15% reduction in standard applicable daily rates)			
Camping Fees - Crookwell Caravan Park (cont.)			
Powered Site - per night (up to 2 persons)	GST incl.	\$26.00	3
Powered Site - per night (each additional person)	GST incl.	\$7.00	3
Powered Site - per week (up to 2 persons)	GST incl.	\$158.00	3
Powered Site - per week (each additional person)	GST incl.	\$41.00	3
Unpowered Site - per night (per person)	GST incl.	\$8.00	3
Long Term Residents - per week			
Long Term - up to 2 persons	GST Free	\$104.00 p.w. plus electricity - per meter read	3
Long Term - each additional person	GST Free	\$20.00	3
Long Term - Pensioners - up to 2 persons	GST Free	\$70.00 p.w. plus electricity - per meter read	3
Long Term - each additional person	GST Free	\$20.00	3

Title of Fee/Charge	GST Status	Fees for 2021-2022	Pricing Category
Private Works - General - (section 67 of the Local Government Act 1993)			
Cost plus the following percentages for on-costs, administration, supervision etc. applied to the individual components, plus GST where applicable.			
A minimum charge of \$120.00 (GST Inclusive) will apply to all private works.			
- Wages	GST incl.	43%	3
- Contractors	GST incl.	20%	3
- Plant	GST incl.	20%	3
- Stores	GST incl.	20%	3
- Gravel Supplied	GST incl.	20%	3
- Gravel Loaded	GST incl.	20%	3
- Sale of Sand or concrete mix	GST incl.	\$50 per tonne	1
- Sale of Crusher Dust	GST incl.	\$60 per tonne	1
Approval to Film in a Public Area - Application Fee			
<u>Application Fee</u>			
- Ultra Low - (<=10 crew)	GST incl.	\$0.00	1
- Low - (11 to 25 crew)	GST incl.	\$75.00	1
- Medium - (26 to 50 crew)	GST incl.	\$130.00	1
- High - (>50 crew)	GST incl.	\$199.00	1
Major revision of the filming application will incur an additional 75% of the relevant application fee		75% of application fee	
<u>Assessment Fee</u> - (traffic management plan / pedestrian management plan)			
- Ultra Low - (<=10 crew)	GST incl.	\$0.00	1
- Low - (11 to 25 crew)	GST incl.	\$0.00	1
- Medium - (26 to 50 crew)	GST incl.	\$130.00	1
- High - (>50 crew)	GST incl.	\$199.00	1
Assistance with road closures and vehicle barriers will be on a cost recovery basis.		\$500.00 + cost of Traffic Control	1
A security bond may be required to ensure the location is returned to its original condition		\$1,000.00	4
Parking plan assessment for filming on private property		\$79.00	1

Title of Fee/Charge	GST Status	Fees for 2021-2022	Pricing Category
INFRASTRUCTURE			
Engineering Plan Check Fees (Construction and Compliance Certificates) Plan checking Fees - Minimum fee \$360.00			
Unit Rate / Linear metre - For Public Road			
Rural	GST Incl	\$8.00	1
Urban	GST Incl	\$15.00	1
Unit Rate / Linear metre - for Private Access Road			
Rural	GST Incl	\$2.00	1
Construction Supervision - Minimum fee \$250.00			
Unit Rate / Linear metre - for Public Roads			
Rural	GST Exempt	\$0.00	1
Urban	GST Exempt	\$13.00	1
Detention Basin Checking Fee			
Per basin	GST Exempt	\$323.00	1
Minor Plan Checking	GST Exempt	\$432.00	1
Engineering Inspection Fee - Minor Projects per Inspection (e.g. driveway inspections)	GST Exempt	\$191.00	1
Contribution to Works (Section 217, Roads Act 1993)			
Kerbing and Guttering	GST Incl	Minimum of \$122 per metre or 50% of cost (plus GST)	2
Foot paving	GST Incl	Minimum of \$122 per metre or 50% of cost (plus GST)	2
Engineering - Design and Construction Specifications (each)	GST Incl	\$10.00	1
Crookwell Truck Wash - Awdia charges	GST Incl	\$1.15 per minute	1
Truck Wash - Awdia access key (one-off purchase)	GST Incl	\$38.50	1
Heavy Plant Permit	GST Incl	\$70.00	8
Road Naming Fee	GST Incl	\$150.00	1
Fee to Erect Directional Sign Community based non-profit and religious organisations only All other applications	GST Incl	At cost	2
Application for Public Gates	GST Incl	Full cost recovery plus 20%	3
Road Opening Permits	GST Exempt	\$120.00 plus advertising costs	2
Road Closure / Road Transfer	GST Exempt	\$138.00	2
	GST Exempt	\$490.00	2

Title of Fee/Charge	GST Status	Fees for 2021-2022	Pricing Category
S138 Application under the Roads Act for works or activity on public roads.	GST Exempt	\$500.00	2
Temporary Road Closure			
Road Closure Permit	GST Exempt	20% plus cost	2
The supply and installation of barricades	GST Exempt	Free of Charge	2
Cost of advertising, where applicable	GST incl.	Full cost recovery plus 20%	2
Stormwater Annual Charge			
Residential Properties - Gunning, Taralga, Collector & Crookwell	GST Free	\$25.00	8
Business Properties - Gunning, Taralga, Collector & Crookwell	GST Free	\$50.00	8
Domestic Waste Management Charges			
Towns, Villages & Serviced Rural Areas			
Domestic Waste Management Service - 1 x 120 litre general waste bin collected once per week plus Recycling Service - 1 x 240 litre bin collected once per fortnight	GST Exempt	\$549.00	1
Domestic Waste Management Service Availability Charge (vacant land)	GST Exempt	\$201.00	1
Domestic Waste Management Service Fees			
Note: All charges payable in advance			
To change from 120L service to 240L service	GST Exempt	\$88.00	2
One off supply, empty & retrieve 240L bin	GST Exempt	\$45.00	2
One off request to empty any bin, including bins presented on collection day or an extra service	GST Exempt	\$45.00	2
One off request to empty a CONTAMINATED bin	GST Exempt	\$90.00	2
Clean up Service on request per cubic metre M3	GST Exempt	\$125.00	2
Rural Waste Charges All rating assessments not subject to domestic waste charges.			
	GST incl.	\$221.10	1
Note 1: Ratepayers who pay a Rural Waste Charge are permitted free access to all tips for the disposal of domestic waste & recycling provided they present their card for inspection at the rubbish tip depots.			
Note 2: Ratepayers can apply and purchase an additional Rural Waste card for their property for the purpose of secondary or rental dwellings			
		\$221.10	1
Note 3: Application may be made to Council, under Sec.610E, of the Local Govt. Act 1993, to waive multiple Rural Waste Charges on land where the owner of the land pays the charge on another assessment.			
Note 4: Replacement of Lost or Stolen Cards will incur a fee (equal to 50% of the annual charge) upon application to Council			
		\$110.55	1
Sale of Old Mobile Waste Bins - as available & dependant upon condition	GST incl.	\$60.00	3
Replacement of Lost/Destroyed Mobile Waste Bins			
120 Litre	GST incl.	\$75.00	3
240 Litre	GST incl.	\$88.00	3
Skid Bin Delivery & Waste Removal Charges - Taralga			
Delivery & Removal of empty bin	GST incl.	\$55.00	1
Per waste removal collection	GST incl.	\$185.00	1
Waste removal collection booking fee	GST incl.	\$20.00	1
Commercial Waste Service Charges			
Gunning, Crookwell and Taralga - per service	GST Exempt	\$590.00	1
Commercial Waste Service Availability Charge (vacant land)	GST Exempt	\$200.00	1
Waste Disposal at Events			
Up to 10 bins - Pickup and disposal	GST incl.	\$205.00	1
Up to 50 bins - Weekday and weekend	GST incl.	\$515.00	1
More than 50 bins	GST incl.	\$1,030.00	1

Title of Fee/Charge	GST Status	Fees for 2021-2022	Pricing Category
Tipping Fees			
Note: Ratepayers who pay a Rural Waste Charge are permitted free access to all tips for the disposal of domestic waste provided they present their card for inspection at the entry to the rubbish tip depots.			
Collector Tip	GST incl.		2
Crookwell Tip	GST incl.		2
Gunning Tip	GST incl.		2
Taralga Tip	GST incl.		2
Household Waste			
Residents			
Car / Dual Cab Utility	GST incl.	\$21.00	2
Utility / Trailer (single axle)	GST incl.	\$31.00	2
Large Trailer	GST incl.	\$52.00	2
Single axle truck (over 2 tonne)	GST incl.	\$103.00	2
Dual axle truck	GST incl.	\$308.00	2
Mattresses	GST incl.	\$41.00	2
Non-Residents (resident rate + 50 %)			
Car	GST incl.	\$31.00	2
Utility / Trailer (single axle)	GST incl.	\$31.00	2
Large Trailer	GST incl.	\$77.00	2
Administration Fee (per account raised by ULSC)	GST incl.	\$69.00	2
Builders Waste			
Bulk Demolition - Unsorted- per cubic metre	GST incl.	\$308.00	2
Bricks & concrete per cubic metre	GST incl.	\$154.00	2
Timber - Sorted - per cubic metre	GST incl.	\$52.00	2
Metal - Sorted - per cubic metre	N/A	FREE OF CHARGE	2
Asbestos disposal at Crookwell only - maximum of 1m3	GST incl.	\$265.00	1

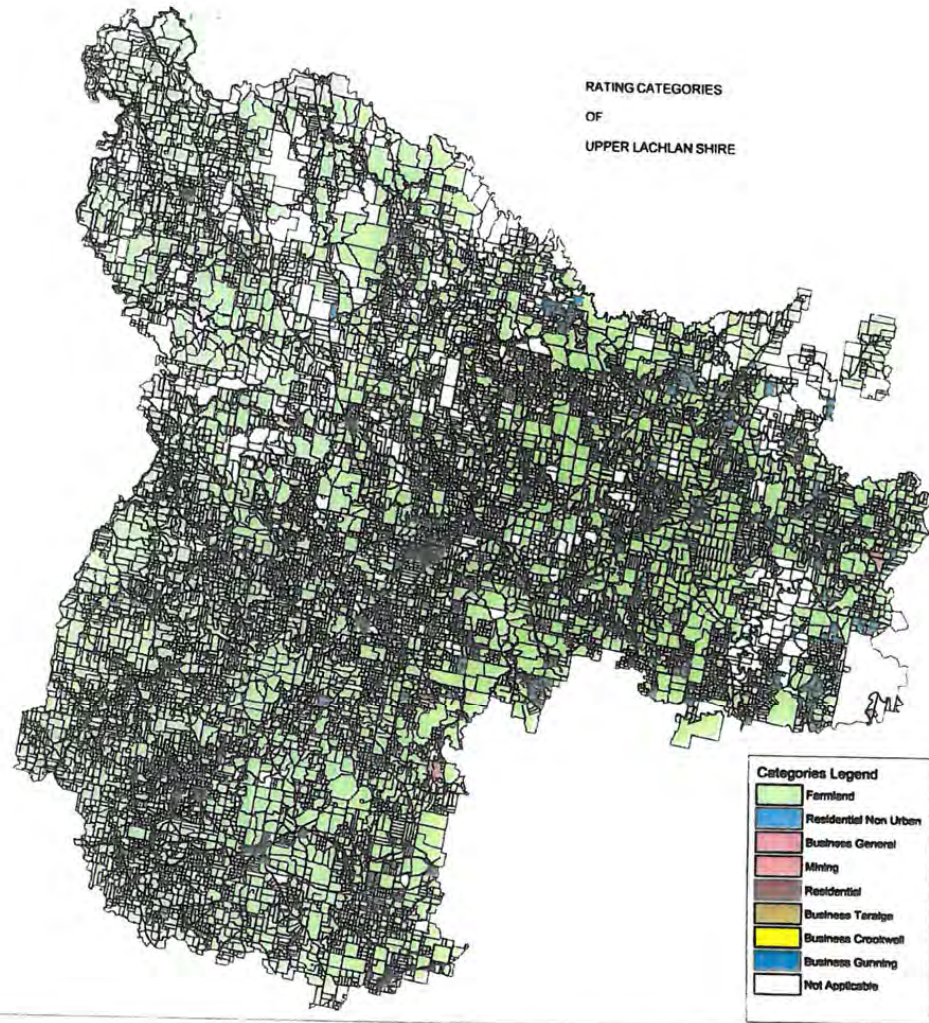
Title of Fee/Charge	GST Status	Fees for 2021-2022	Pricing Category
Commercial Waste Management Charges			
Recyclables			
All recyclables - Fully Sorted - metals, steel, paper, plastics, glass		FREE OF CHARGE	2
Green Waste			
Grass Clippings		FREE OF CHARGE	
Wood Heater Ash			
Utility/Trailer (single axle)	GST incl.	\$31.00	2
Truck per cubic metre	GST incl.	\$52.00	2
Motor Vehicles			
Tyres -Not accepted at ULSC Transfer stations	N/A	FREE OF CHARGE	2
Dead Animals			
Cats & dogs	GST incl.	\$31.00	2
Sheep & goats	GST incl.	\$42.00	2
Cows & horses	GST incl.	\$88.00	2
Council's Garbage Contractors	GST incl.	\$103.00	1
Other known wastes per cubic metre	GST incl.	\$77.00 / m3	2
TRADE WASTE SERVICES			
Application Fees			
A, B & S Classifications. Per Business location	GST Exempt	\$154.00	1
C Classification. Per Business location	GST Exempt	\$520.00	1
Trade Waste Compliance & Approval Inspections.			
Trade Waste Inspection Fee	GST Exempt	\$83.00	1
Trade Waste Re-inspection Fee	GST Exempt	\$124.00	1
Annual Trade Waste Fees			
Category 1: Trade waste discharges requiring nil or minimal treatment. Per Business. <i>This category includes retail food outlets with no hot food or foods that generate oily/greasy waste and other processes & don't require approvals, as listed.</i>	GST Exempt	\$82.40/annum	1
Category 2: Trade Waste dischargers with prescribed pre-treatment. Per Business. <i>This category includes premises that prepare &/or serve hot food or that generate oily/greasy waste, classification A activities.</i>	GST Exempt	\$90.15/annum	1
Trade Waste usage charge for Category 2:			
- with adequate pre-treatment (per kL)	GST Exempt	\$2.45	1
- without adequate pre-treatment (per kL)	GST Exempt	\$12.75	1
Per additional devise or process unit on premises. Per annum.	GST Exempt	\$41.45/Unit or Device	1
Category 2S: This category includes chemical toilets and septic tank waste (Effluent & Septage).		PRIOR APPROVAL REQUIRED FROM MANAGER WATER, SEWER & WASTE BEFORE REQUESTING APPROVAL TO DISPOSE.	
Septic waste disposal fee (Minimal Charge to 5kL)	GST Exempt	\$70.00	1
Septic waste disposal fee (per kL over 5kL)	GST Exempt	\$14.00/kL	1

Title of Fee/Charge	GST Status	Fees for 2021-2022	Pricing Category
Service access fee per load received	GST Exempt	\$83.00	1
Category 3: Large Dischargers & Industrial Waste. This category includes large trade waste discharges (over 20KL/day) and dischargers of industrial/processing waste.			
Annual Trade Waste Fee. Per Business	GST Exempt	\$593.00	1
EXCESS MASS CHARGES Excess mass charges (EMC) apply for all wastes exceeding the concentration of pollutants in domestic sewerage. Biochemical Oxygen Demand (COD) = >300mg/l, Suspended Solids = >300mg/l, Ammonia (asN) = >35mg/l, Total Kjeldahl Nitrogen = >50mg/l, Phosphorous = >10mg/l, Total Dissolved Solids = >1,000mg/l, pH Range pH 6.5 - pH 8.5			
Zinc (per kg)	GST Exempt	\$17.00	1
Suspended Solids (per kg)	GST Exempt	\$2.00	1
Total Kjeldahl Nitrogen (per kg)	GST Exempt	\$3.00	1
Ammonia (per kg)	GST Exempt	\$2.50	1
Total Phosphorous (per kg)	GST Exempt	\$33.00	1
Oil & Grease (per kg)	GST Exempt	\$4.00	1
Total Dissolved Solids (per kg)	GST Exempt	\$0.05	1
Sulphate (per kg)	GST Exempt	\$0.12	1
Sulphites (per kg)	GST Exempt	\$2.00	1
Aluminium (per kg)	GST Exempt	\$1.00	1
Biochemical Oxygen Demand (per kg) (1 specific formula applies)	GST Exempt	\$27.00	1
pH Charging Rate. Charging Rate for pH, if outside the approved range (pH 6.5 - pH 8.5) = K x [actual pH - approved pH] x 2	GST Exempt	K = pH coefficient = \$0.45	
Compliance Testing Fees Site Sampling and compliance testing by NATA Registered laboratory, including sampling machine.	GST Exempt	At cost + 20%	
Gravel Compensation Per cubic metre extracted (or as determined by Council resolution)	GST Incl.	\$1.17 per cubic metre	3
Aerodrome Access / Landing Fees Private use Aerodrome use for commercial or business operations Note: Minimum \$250.00 per day or part thereof. Director of Infrastructure to determine fee for specific operation.	GST Incl.	No charge See Note	3

Title of Fee/Charge	GST Status	Fees for 2021-2022	Pricing Category
Cemetery Fees			
Crookwell		Council Reference:	
Gunning		Council Reference:	
Dalton		Council Reference:	
Tuena		Council Reference:	
Peelwood		Council Reference:	
Binda		Council Reference:	
Bigga		Council Reference:	
Taralga		Council Reference:	
Columbarium			
Columbarium – Crookwell (niche, reception of ashes, including provision of bronze plaque 136mm x 102mm)	GST incl.	\$902.00	2
Columbarium – Gunning (niche, reception of ashes, NOT including provision of bronze plaque)	GST incl.	\$690.00	2
Burial Plots			
(i) Lawn Cemetery- Crookwell - land for grave, provision and fixing of bronze plaque on concrete base and perpetual maintenance (does not include Interment Fees)	GST incl.	\$2,176.00	2
(ii) Lawn Cemetery- Gunning & Taralga - land for grave and perpetual maintenance (does not include bronze plaque costs) (does not include Interment Fees)	GST incl.	\$764.00	2
(iii) Burial Plots for other Cemeteries - land for grave only - Gunning, Dalton, Binda, Tuena, Peelwood, Crookwell & Taralga (not Lawn Cemeteries)	GST incl.	\$393.00	2
<u>Note: Burial Plots for Children Under 5years of age at all cemeteries except Crookwell lawn cemetery</u>		50% of normal fee	
Interment Fees			
Charge for interment/grave digging at all cemeteries (other than 2nd interment Crookwell Lawn Cemetery)	GST incl.	\$998.00	2
Charge for second interment/grave digging Lawn Cemetery Crookwell and additional inscription of bronze plaque	GST incl.	\$1,336.00	2
Interment/Grave Digging Fee - Weekends , by prior arrangement only (2 working days notice required for Burial)	GST incl.	Normal costs plus \$587.00	2
Interment/Grave Digging Fee - Public Holidays , by prior arrangement only (2 working days notice required for Burial)	GST incl.	Normal costs plus an additional fee as per quote	2
Interment Ashes other than Columbarium	GST incl.	\$770.00	2
Reservations to be made by paying the full fee that applies at the time the reservation is made			
Bronze plaque (380mm x 280mm)	GST incl.	Cost plus 20%	1
Historical Search by Staff (all cemeteries)	GST incl.	Minimum 1 hour, \$75/hr or part thereof	2
Interment Fee - Private Cemeteries	GST incl.	By agreed quotation	2

Title of Fee/Charge	GST Status	Fees for 2021-2022	Pricing Category
Water Supply Services			
Developer Contributions - Water (Sec 64)			
		NSW DPIE advised fee too low needs to increase to obtain any further funding. 08/09 charges plus 32.44% cumulative CPI (Sydney Housing) PLUS discretionary increase factor	
- Water Headworks Charge - Crookwell (per equivalent Tenement)	GST Exempt	\$5,000.00	7
- Water Headworks Charge- Gunning (per equivalent Tenement)	GST Exempt	\$5,000.00	7
- Water Headworks Charge - Dalton (per equivalent Tenement)	GST Exempt	\$5,000.00	7
- Water Headworks Charge- Taralga (per equivalent Tenement)	GST Exempt	\$5,000.00	7
Water Standpipe /Use and Access Charges			
Non Drinking Water Standpipe Access Charge			
- Shire Residents		No charge	2
- Non Shire Resident (2 x >200kl water usage charge)	GST Exempt	\$9.00 / kl	1
- Commerical operations (same as <200kl water usage charge)	GST Exempt	\$4.50 / kl	1
Water Standpipe Charges - Potable Water			
- From Gunning or Crookwell standpipe - potable water charge (by arrangement only)	GST Exempt	\$9.00 / kl	1
- Shire Resident - Standpipe potable water charge (>200kl water usage charge)	GST Exempt	\$4.50 / kl	1
- Non Shire Resident (2 x >200kl water usage charge) Not available during water restrictions	GST Exempt	\$9.00 / kl	1
- Commercial Operators annual access charge. Quantity of water depends on water restrictions. Note: During water restrictions, use and access could be restricted.	GST Exempt	\$1,250.00	1
- AVDATA refundable Bond for both residents and commercial operators	GST Exempt	\$55.00	1
Water Charges - See Council's Operational Plan Revenue Policy			
Other Water Supply Access & Availability Charges			
Tuena Bore - Annual Water Access Fee	GST Exempt	\$165.00	1
Tuena Bore - Water Usage Charge			
per kilolitre less than 200	GST Exempt	\$1.00	1
per kilolitre over 200	GST Exempt	\$2.00	1
Water Usage Charges			
Crookwell, Gunning, Dalton & Taralga			
per kilolitre less than 200	GST Exempt	\$3.37	6
per kilolitre over 200	GST Exempt	\$4.46	6
Gunning			
per kilolitre less than 200	GST Exempt	\$3.37	6
per kilolitre over 200	GST Exempt	\$4.46	6
Dalton			
per kilolitre less than 200	GST Exempt	\$3.37	6
per kilolitre over 200	GST Exempt	\$4.46	6
Taralga			
per kilolitre less than 200	GST Exempt	\$3.37	6
per kilolitre over 200	GST Exempt	\$4.46	6

Title of Fee/Charge	GST Status	Fees for 2021-2022	Pricing Category
Water Meter Fees			
<u>Water Connection / Reconnections</u>			
Crookwell			
Gunning			
Dalton			
Taralga			
Water Connections	GST Exempt		1
- road opening required 20mm	GST Exempt	Price includes restoration \$2,700.00	1
- without road opening - 20mm	GST Exempt	\$1,475.00	1
- all other meter sizes	GST incl.	Full cost recovery plus 20%	1
Water - Meter Reading Certification	GST incl.	\$125.00 includes transport cost	1
Water meter repair fees (unprotected meter)	GST incl.	Full cost recovery	1
Water - Meter Installations	GST incl.	Full cost recovery	1
Water Quality test fee	GST incl.	Full cost recovery	1
Water meter - fee to remove restriction device (Debt Recovery measure)	GST incl.	\$260.00	1
Water Pressure Testing	GST incl.	\$200.00 includes report	1
Water Meter Testing	GST incl.	\$160.00	2
The fee will be refunded where the meter is found not be accurate within 5% either way of the correct quantity.			
Sewerage Services			
<u>Developer Contributions - Sewerage (Sec 64)</u>			
		NSW DPIE advised fee too low needs to increase to obtain any further funding. 08/09 charges plus 32.44% cumulative CPI (Sydney Housing) PLUS discretionary increase factor	
Crookwell - Sewerage Headworks Charge (per equivalent Tenement)	GST Exempt	\$5,250.00	7
Gunning - Sewerage Headworks Charge (per equivalent Tenement)	GST Exempt	\$5,250.00	7
Taralga - Sewerage Headworks Charges (per equivalent Tenement)	GST Exempt	\$5,250.00	7
Sewerage Charges - For Sewerage Best Practice Pricing Structure - See Council's Operational Plan Revenue Policy			
<u>Sewerage Connection Application Fee</u>			
Sewer Mains Extension fees/charge: cost + on cost			
Crookwell			
Gunning			
Taralga			
- Dwelling	GST Exempt	\$110.00	1
- Other Building - First W/C	GST Exempt	\$110.00	1
- Other Building - per additional W/C	GST Exempt	\$30.00	1
Inspection Fee (On site system)	GST incl.	\$65.00	1
Re-inspection fee	GST incl.	\$120.00	1
<u>Sewer & Stormwater Pipe Clearing Fee</u>			
Office Hours (8:30am to 4:30pm) - per hour for 1 staff member	GST Exempt	\$181.00	3
Outside Office Hours - first 2 hours - per hour for 1 staff	GST Exempt	\$248.00	3
Outside Office Hours - any hour in excess of 2 hours	GST Exempt	\$311.00	3





Long Term Financial Plan 2021-2030



Upper Lachlan Shire Council

Long Term Financial Plan 2021 –2030

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Appendix

10 Year Financial Plan – Scenario Base Case: by Consolidated and by Fund

- Historical Information
- Income Statement
- Statement of Financial Position (Balance Sheet)
- Equity Statement
- Cash Flow Statement
- Key Performance Indicators
- Financial Performance Indicators
- Charts

Executive Summary

The Upper Lachlan Shire Council in partnership with Yass Valley Council and Goulburn Mulwaree Council and our communities developed the Tablelands Regional Community Strategic Plan which identifies the community's priorities for twenty years and outlines strategies to achieve those goals.

The Regional Community Strategic Plan is a long term visioning document that expresses community's long term aspirations. The Community Aspirations are as follows:-

- A built environment enhancing the lifestyle of a diverse community;
- Community liaison to preserve and enhance community facilities;
- A healthy natural environment;
- A prosperous economy with the balanced use of our land;
- People attaining health and wellbeing;
- Resilient and adaptable communities;
- Responsible and efficient use of resources; and
- Transparent and accountable governance.

In working towards delivering these long term aspirations for our community, sufficient resources will need to be provided by Council and asset management will become a critical component in ensuring service delivery success. Council will address community aspirations within the five identified Strategic Pillars. The Strategic Pillars are as follows:-

1. **Community**
2. **Environment**
3. **Economy**
4. **Infrastructure**
5. **Civic Leadership**

To ensure that Upper Lachlan Shire Council addresses the Strategic Pillars priorities in the Regional Community Strategic Plan, a Resourcing Strategy has been prepared. The Resourcing Strategy is a key part of the integrated planning and reporting framework for Council's long term planning. Council's Resourcing Strategy includes the following integrated documents:-

- Long Term Financial Plan (LTFP);
- Workforce Plan; and
- Infrastructure Plan (incorporates Asset Management Plan).

The Long Term Financial Plan sets out Council's projected income and expenditure, statement of financial position and cash flows for the coming 10 years and outlines methods of monitoring financial performance.

The Long Term Financial Plan will assist Council to make informed decisions with regard to the future sustainability and efficiency of Council operations.

Introduction

The creation of a Long Term Financial Plan is a requirement under the Integrated Planning and Reporting framework for NSW local government and forms part of the Council Resource Strategy.

The Long Term Financial Plan is a 10 year plan that tests the community's aspirations against its financial capacity. The Long Term Financial Plan will be used as a decision-making tool and will continue to evolve and change as circumstances change and Council decisions are implemented.

A Long Term Financial Plan provides a framework for Upper Lachlan Shire Council to assess its revenue building capacity to deliver upon the key performance indicators for all the principal activity areas and provide suitable level of services outlined in the Regional Community Strategic Plan.

The Long Term Financial Plan also aims to:-

- Establish greater transparency and accountability of Council to the community;
- Provide an opportunity for early identification of financial issues and any likely impacts in the longer term;
- Provide a mechanism to solve financial problems and understand the financial impact of Council decisions; and
- Provide a means of measuring Council's success in implementing strategies.

The Long Term Financial Plan is a living document and will change as the underlying principles and key assumptions and Council's financial position change over time.

Council has identified a number of strategic performance measures that are incorporated into the assessment of Council's financial performance and financial position. Council will be vigilant in reviewing each performance measure to gauge how Council is progressing to achieve its community aspirations and strategic objectives.

The community engagement period, which informed the development of the Tablelands Regional Community Strategic Plan, identified roads and bridges infrastructure as priority number one. In response, Council has allocated the largest proportion of funds to this purpose annually over the life of the Long Term Financial Plan. Roads infrastructure projects will be implemented in accordance with Council's Infrastructure Plan and associated services levels will be reviewed in conjunction with the community.

Financial Assessment of NSW Councils

In March 2013 a "Financial Assessment, Sustainability and Benchmarking Report" was prepared by NSW Treasury Corporation (TCorp) on Upper Lachlan Shire Council. The TCorp report assessed Upper Lachlan as being in a "Sound" Financial Sustainability Rating position and Outlook for the Council was Neutral.

In addition to this assessment, the Independent Pricing and Regulatory Tribunal (IPART) completed an "Assessment of Council Fit for the Future Proposals" in October 2015 the report was commissioned by the NSW Government. The IPART Report stated that Upper Lachlan Shire Council satisfied the financial criteria to be Fit; which included sustainability, efficiency, infrastructure and service management assessments. On 18 December 2015 Upper Lachlan Shire Council was deemed Fit for the Future by the NSW Government.

Financial Objectives

Council will pursue the following financial objectives for the term of the Long Term Financial Plan:-

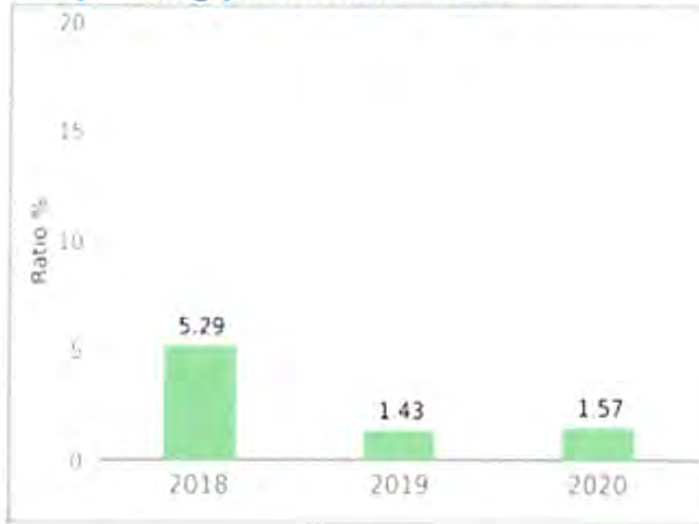
1. Maintain Council's sound financial performance and financial position for the ten year period;
2. Continue to provide a fair and equitable rating structure and revenue policy;
3. Attract and maximise government grants, contributions and subsidies as an external funding source to assist in delivering Council services;
4. Budget for and achieve a surplus Net Operating Result (before capital grants and contributions) each year to ensure financial viability and stability in Council's core operating activities. This performance indicator is an annual Operating Performance Ratio above the benchmark of 0;
5. Budget maintain an Unrestricted Current Ratio of at minimum 1.50:1; thereby ensuring access to adequate working funds on a continual basis;
6. Annually fund the asset renewal program in line with Council's Infrastructure Plan and Asset Management Plan for all of its assets classes. To maintain an Infrastructure Renewals Ratio of greater than 100%;
7. Continue to benchmark Upper Lachlan's financial performance against the Office of Local Government and TCorp ratios;
8. Report to Council the Quarterly Budget Review Statements (QBRS) and to review program activities each quarter;
9. Report to Council and monitor the six monthly Delivery Program implementation reviews;
10. Continually review all operating expenditure and improve efficiency in service delivery where possible;
11. Reduce Council-owned assets which do not align with Council's adopted strategic objectives, and place an unnecessary ongoing maintenance burden on Council and the community;
12. Implement user-pay principles on service provision and assets, excluding known and Council approved community service obligations. Full cost recovery pricing principles to be implemented where appropriate.

Current Financial Position of Council

Operating Performance Ratio

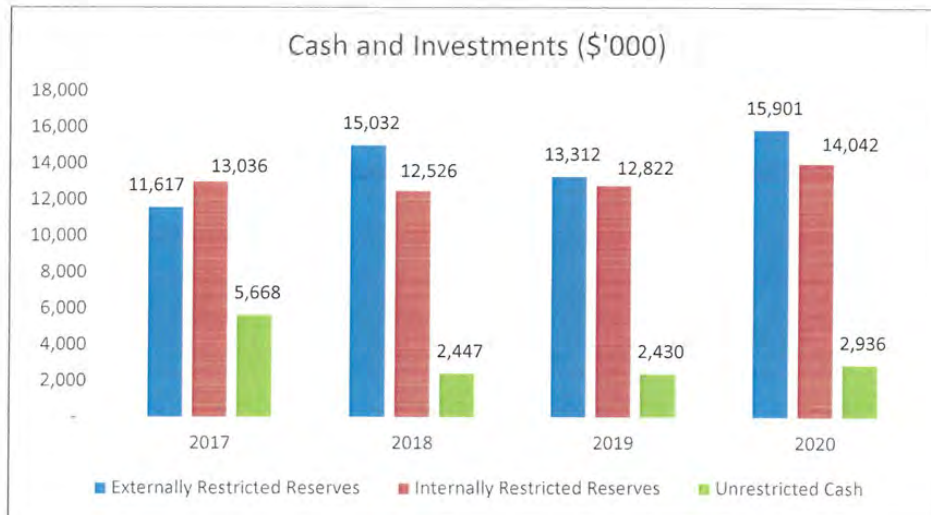
This ratio is intended to measure Council's ability to contain its operating expenditure within the confines of its operating income. The benchmark is greater than 0%. The Operating Performance Ratio for the past three financial years from 2017/2018 to 2019/2020 is seen in the below graph:-

1. Operating performance ratio



Cash and Investments

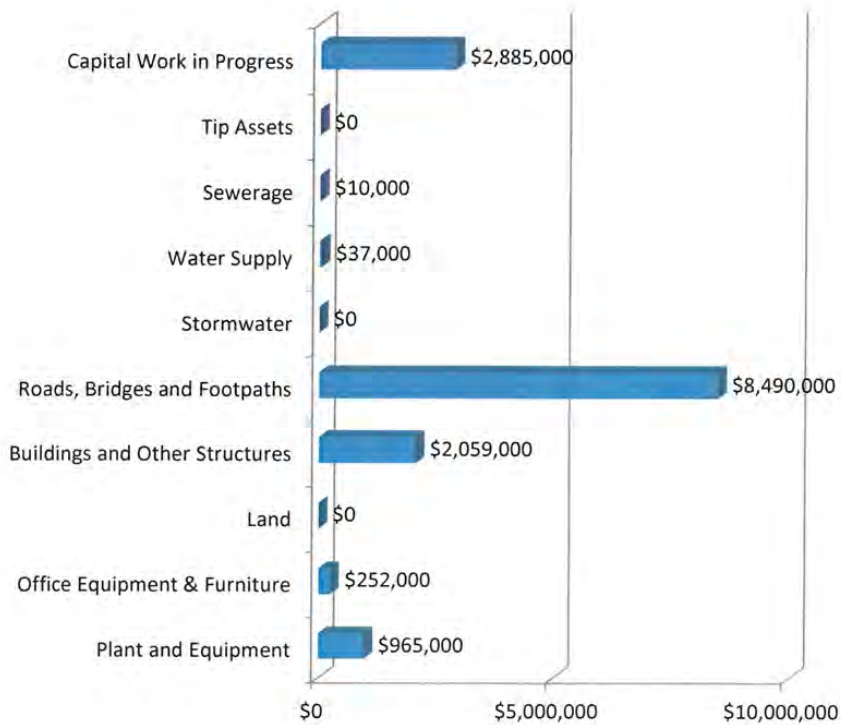
Cash and investments in 2020 totals \$32.8 million (2019 - \$28.6 million) and is divided into unrestricted cash, internally restricted cash by Council, and externally restricted cash (i.e. water supply, sewerage, domestic waste funds, external grants unexpended and development contributions).



Financial Position Indicators

Financial Performance Measures	Indicator	2020	2019	2018	2017	2016
Unrestricted Current Ratio	Ratio	4.56	5.13	2.97	5.14	6.40
Own Source Operating Revenue Ratio	Percentage	52.83%	63.34%	56.37%	52.13%	65.28%
Rates and Annual Charges Outstanding	Percentage	2.67%	2.39%	2.94%	3.35%	2.36%
Debt Service Cover Ratio	Percentage	13.51%	15.98%	19.85%	25.52%	22.37%
Buildings and Infrastructure Renewals Ratio	Percentage	78%	90%	204%	137%	148%
Operating Result Surplus (before capital grants and contributions)	(\$000)	357	213	1,430	5,221	3,825

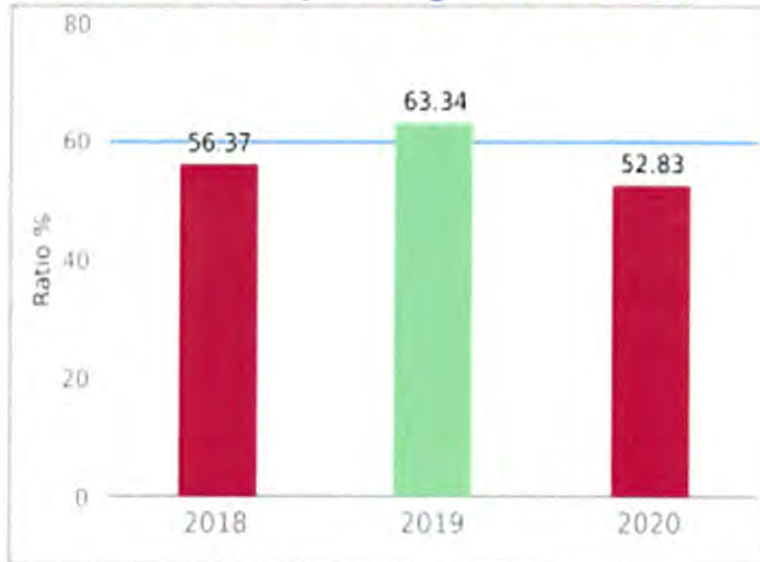
2019/2020 Capital Expenditure by Asset Class - \$15,039 (\$'000)



Own Source Operating Revenue Ratio

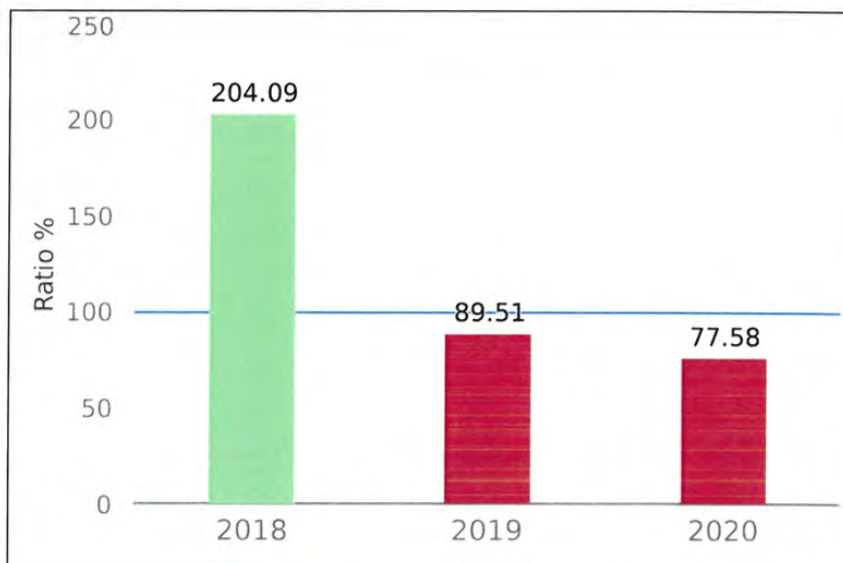
This ratio measures the degree of reliance on external funding sources such as operating grants and contributions. The Benchmark is greater than 60%. A comparison of Council's Own Source Operating Revenue Ratio for the past three financial years from 2017/2018 to 2019/20 is seen in the below graph:-

2. Own source operating revenue ratio



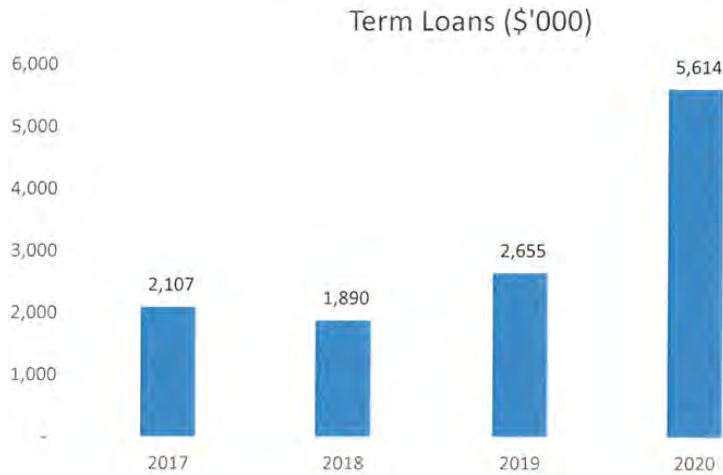
Buildings and Infrastructure Renewals Ratio

This ratio measures the rate at which assets are being renewed relative to the rate at which the assets are depreciating. The Benchmark is greater than 100%. A comparison of Council's Buildings and Infrastructure Renewals Ratio for the past four financial years from 2017/2018 to 2019/2020 is seen in the below graph:-



Borrowings and External Debt

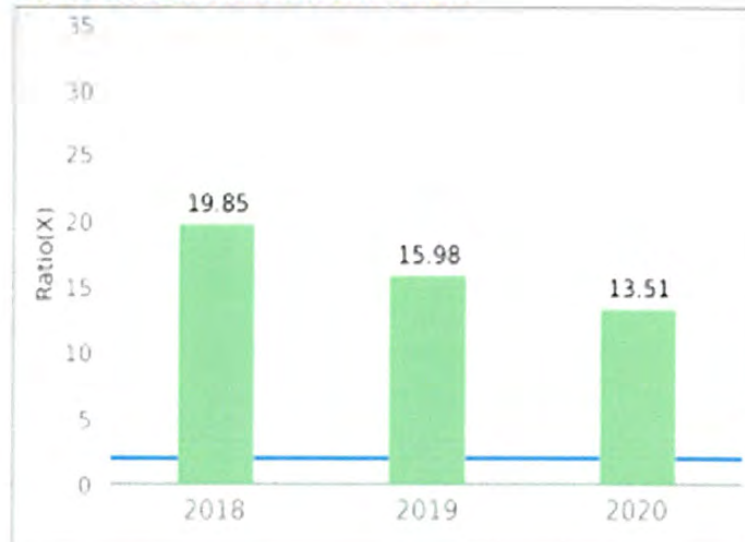
A comparison of Council's External Debt outstanding for the past four financial years is seen in the below graph. The Council Benchmark is less than 10% of total continuing operating income:-



Debt Service Cover Ratio

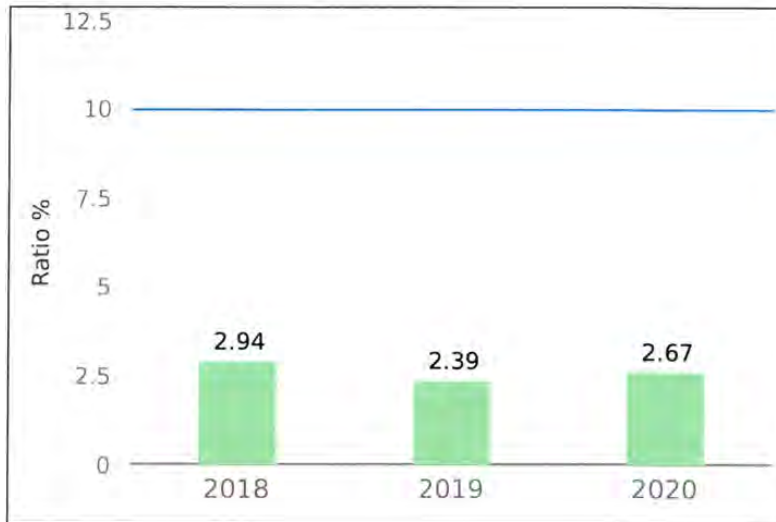
The Debt Service Cover Ratio is a ratio that measures the availability of operating cash to service debt including interest, principal and lease payments. Unlike its predecessor, the Debt Service Ratio, in this measure the higher the number, the greater the ability to service debt. The benchmark is greater than 2%.

4. Debt service cover ratio



Rates and Annual Charges Outstanding Ratio

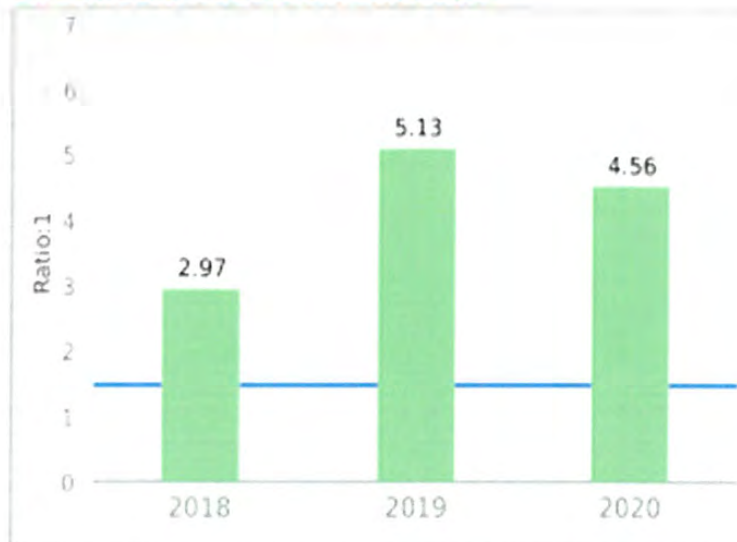
This performance measure assesses the impact of uncollected rates and annual charges on liquidity and reflects the adequacy of recovery efforts by Council. The past 3 financial years in the below graph display efficiency in debt recovery procedures:-



Unrestricted Current Ratio

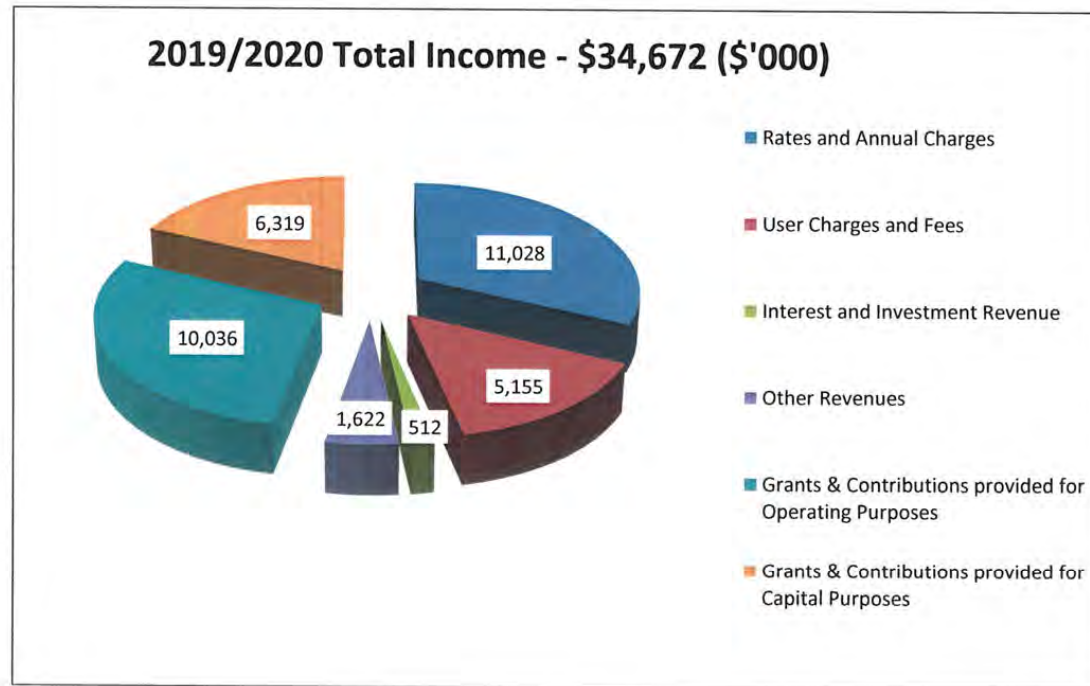
This is a commonly used measure of liquidity. This is a ratio of current assets to current liabilities (excluding external restrictions). This ratio assesses the adequacy of working capital and the ability of Council to satisfy financial obligations in the short term for unrestricted activities. A ratio of greater than 1.50 indicates healthy liquidity.

3. Unrestricted current ratio



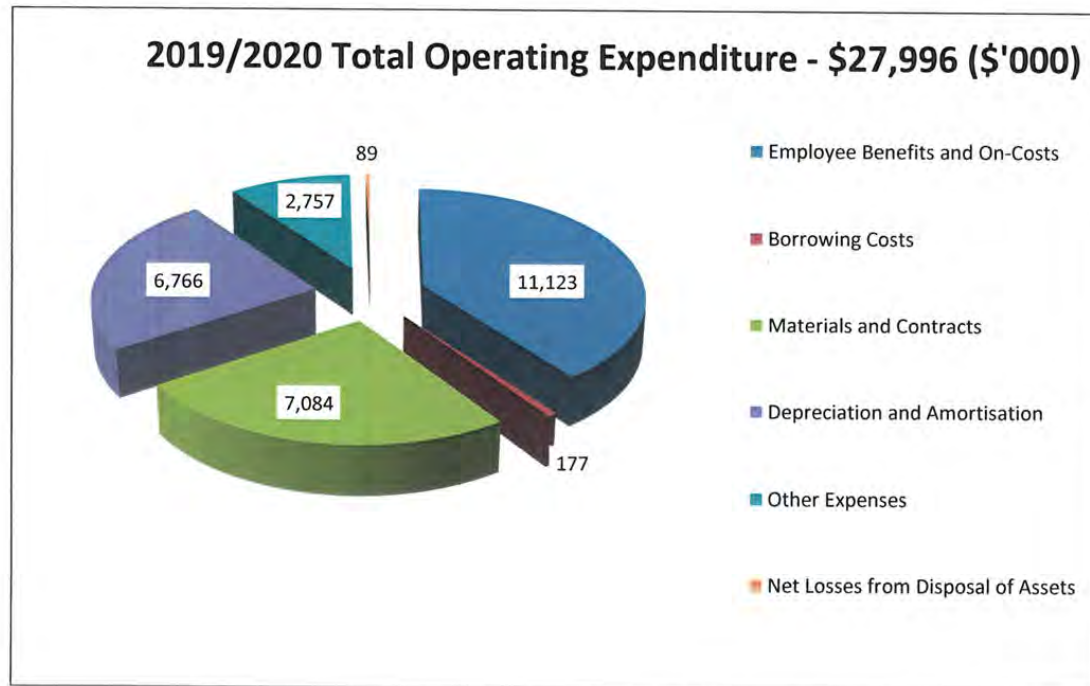
Operating Revenue by Source

In 2020 total income (including capital grants and contributions) was \$34.6 million (2019 – total income was \$32.1 million). A breakdown of Income from Continuing Operations by income source is seen in the below graph:-



Operating Expenditure by Type

In 2020 total expenditure (including capital expenditure) was \$28 million (2019 – total expenditure was \$28.9 million). A breakdown of Expenditure from Continuing Operations by expenditure type is seen in the below graph:-



Long Term Financial Plan and how it will be used

Council's Long Term Financial Plan model consists of linked spreadsheets that use the 2021/2022 budget, information contained in the Delivery Program and Operational Plan, as well as long term key planning principles and assumptions to generate 10 year forecasts of income and expenditure.

Council's Long Term Financial Plan covers all areas of Council operations; including General Fund, Domestic Waste Fund, Water Supply and Sewerage Funds. The plan considers the high degree of infrastructure renewal required particularly in the General Fund and Water Supply Fund.

The Long Term Financial Plan will be subject to review and adjustment annually or as priorities change to align with the Community Strategic Plan and Resourcing Strategy components. The ten year plan presents an Income Statement, Statement of Financial Position, Equity Statement and Cash Flow Statement.

The Long Term Financial Plan also draws on Council's Infrastructure Plan (incorporating the asset management plan) which defines the service levels, intervention thresholds and capital maintenance and renewal expenditure requirements for their respective asset classes.

The 10 year Long Term Financial Plan has been developed by Upper Lachlan Shire Council in accordance with the Office of Local Government, Integrated Planning and Reporting Guidelines.

The Purpose of the Long Term Financial Plan

- Provide a transparent account of Council's financial situation to the community;
- Set out the assumptions upon which Council's financial budgets have been structured;
- Provide methodology for strategic decision making that is in the community's best interests;
- Identify Key Performance Indicators upon which Council can benchmark its financial performance against other NSW Councils of a similar size with comparable resources;
- Evaluate the impact of future scenarios upon Council's financial position;
- Provide a basis for future decision making particularly when the Infrastructure Plan and asset management strategy are further refined and developed;
- Identify issues which impact upon the financial sustainability of Council including known opportunities and threats;
- Achieve an operational budget surplus result annually acknowledging that minimum service delivery may need to be reviewed while attempting to reduce operating costs in real terms;
- Achieve a working fund surplus result annually; and
- Assist with planning for major capital infrastructure renewal program and specific capital projects.

Key Planning Assumptions

A Long Term Financial Plan is dependent on a number of planning assumptions. In preparing this plan it was necessary to consider a range of matters and make appropriate assumptions. These assumptions have been used to model and formulate the plan.

In developing the Long Term Financial Plan Council has considered and made assumptions with regards to demographics of the Shire, projected economic growth and industrial development within the Shire, service delivery standards, and all other major influences on Council's income streams and expenditure patterns and projects.

In summary the Long Term Financial Plan sets out the following key planning assumptions used to develop the long term forecasts of income and expenditure for Council:

Income Forecasts

<u>Income Source</u>	<u>Projected Annual Increase</u>
• General (Ordinary) Rates Income	2.50%
• Domestic Waste Charges	3% - full cost recovery
• Sewerage Charges	3% - full cost recovery
• Water Supply Charges	4% - full cost recovery
• Water Supply User Pay Charges	4% - full cost recovery
• Interest Rate on Investments	2% return over 10 year period
• Interest Rate on Overdue Rates	7%
• Operating General Purpose Grants	2.50%
• Capital Grants	2.50%
• Development Contributions	2.50%
• Net Gain from Disposal of Assets	Variable % based on plant schedule
• Other Revenues	2%
• User Charges and Fees	2.50% - full cost recovery and within Statutory limitations
• Population Growth	1% annually
• Service Levels	Refer to Infrastructure Plan

Expenditure Forecasts

<u>Expenditure Source</u>	<u>Projected Annual Increase</u>
• Salaries and Wages	3%
• Superannuation Guarantee Contribution	0.50% increase in 2021/2022
• SASS Defined Benefit Plan Contribution	Double contribution rate until 2025
• Workers Compensation	variable
• Consumer Price Index	2%
• Interest Rate for Borrowings	3%
• Depreciation Expense	1.90% recurrent only
• Insurances	10%
• Electricity and Gas	2.50%
• Materials and Contracts	3.50%
• Major capital works projects	Varies according to projects funding status and other factors

Detailed Income Forecasts

General (Ordinary) Rates Income

Historically there is minor change in the number of rateable assessments from year to year. The total number of rateable assessments in 2005/2006 was 5,604. The number of rateable assessments for 2021/2022 is 6,340. There has been an average increase in total rateable assessments annually of 0.70%. This increase equates to minimal additional general rates income to Council.

Council will continue to apply the maximum annual rates increase allowable by IPART and Office of Local Government. The maximum permissible rates increase in recent past years included 2015/2016 was 2.40%, 2016/2017 was 1.80%, 2017/2018 was 1.50%, 2018/2019 was 2.30%, 2019/2020 was 2.70%, 2020/2021 was 2.60%. The maximum increase in 2021/2022 is 2%. Council has projected the annual rate pegging limit increase to be 2.50% annually. This is based on historical data (past ten years) increase in maximum rate cap for general rates income. A 2.50% increase equates to an additional \$190,000 general rates income. Further details for each individual rating category are available in Council's Operational Plan.

No special variation to general rates income is included in the Council Long Term Financial Plan projections for the Base Case Scenario, however this will continue to be assessed based on community feedback and on the need for additional income to continue to deliver services.

In Upper Lachlan LGA, a number of wind farms have been constructed and a number of wind farms have development consent and will be constructed in the near future however the legal rateability status for these large scale industrial developments is not clear. Council has a Section 7.12 (formerly 94A) Development Contributions Plan to apply to state significant projects and has also established a Community Enhancement Fund (CEF). These plans are designed to mitigate negative aspects of these projects on the community and to ensure the developments make a reasonable contribution with respect to community infrastructure.

Domestic Waste Management Charges

The Domestic Waste Management (DWM) service is provided by Council to the residential properties in townships and the immediate surrounding area of towns within the Shire. The DWM service provides garbage, recycling and green waste kerbside collection services. The basis of the DWM annual charge is on a full cost recovery basis to allow for the future upgrade of the DWM plant fleet, garbage bins, and partial allocation for the rehabilitation of the waste centres (rubbish tips) in the Shire.

The DWM charge is projected to increase annually by 3% over the next ten year period. Council will continue to complete and publish in the Operational Plan a comprehensive domestic waste reasonable cost calculation in accordance with the Local Government Act requirements and to ensure any service changes are consulted with and conveyed to the community.

Sewerage Charges

Upper Lachlan Shire Council operates and manages sewerage systems and services within three towns in the Shire, being Crookwell, Gunning and Taralga. Council intends to maintain the sewerage services and improve the sewerage infrastructure in the coming ten year period.

Council implemented the Department of Water and Energy Best Practice Management Guidelines and pricing principles for sewerage services and complies with the National Performance Framework advocated by the NSW Office of Water and Environment Protection Authority (EPA).

The average annual increase for sewerage charges of 3% is projected over the next ten year period based on full cost recovery principles. Also, Council aims to achieve an economic real rate of return on the sewerage services of greater than 1%.

Water Supply Charges

Council operates and manages water supply systems within four towns in the Shire, being Crookwell, Gunning, Dalton and Taralga. Council intends to maintain the water supply services and improve the infrastructure for these reticulated water supply systems. Council, in partnership with the Federal and State Government, completed capital upgrade works of \$10.1 million to increase reliability and improve water quality and water treatment operations for the Gunning and Dalton water supply schemes, these works were completed in May 2014. The Crookwell water supply scheme \$7 million upgrade project to the water treatment operations was completed late 2017.

The average annual increase for water supply annual charges of 4% is projected over the next ten year period based on full cost recovery principles. Also, Council aims to achieve an economic real rate of return on the water supply services of greater than 1%.

Water Supply User Pay Charges

Water supply user pay charges are highly volatile due to the impact from seasonal conditions. Council has implemented initiatives, such as water bore installations to supplement existing water storages, to assist in drought proofing water resources necessary for the towns in the Shire. Upper Lachlan Shire Council has implemented the former Department of Water and Energy Best Practice Management Guidelines and pricing principles for water supply and comply with the National Performance Framework as advocated by the NSW Office of Water. Council will continue to generate greater than 50% of total water supply revenue from water supply user charges.

The water supply user charges are projected to increase annually by 4% over the next ten year period. All water supply users pay a dollar amount per kilolitre charge with a two tiered tariff pricing system. The water supply user charges are based on full cost recovery of the service.

Interest Rate on Investments

Interest rates on investments have been variable in recent years. The Reserve Bank of Australia official cash interest rate has fallen from a high of 7.25% in March 2008 to a low of 0.25% in March 2020. The average interest rate on term deposits held by Council at March 2021 is 0.65%. With the global economic volatility interest rates will remain low in the short to medium term and the cash rate will be at 0.25% for over the next two years. Term deposit interest rates are anticipated to be in the vicinity of 0.65% for the next two years with the interest rate increasing to an average of 2% for the ten year period. Future changes or volatility in interest rates will have an impact on Council's long term financial outlook.

In accordance with Council's Investment Policy and Ministerial Investment Order, Council now invests only in term deposits, with varying maturity timeframes, with Australian authorised deposit taking institutions.

Interest Rate on Overdue Rates

Council has sustained a remarkably low rates and annual charges outstanding percentage of less than 3.50% for the past ten years. Council staff have enforced Council's Debt Recovery Policy and remained vigilant in assuring regular cash flow from rates and annual charges.

Council has projected an average overdue interest rate of 7% over the ten year period. The interest rate in 2015/2016 was 8.50%, 8% in 2016/2017, 7.50% in 2017/2018, 2018/2019 and 2019/2020

and 7% in 2020/2021. The interest revenue from outstanding rates and annual charges will not be materially affected by any changes in the maximum interest rate as determined each year by the Office of Local Government.

Operating General Purpose Grants

Council's most important and material recurrent operating grant is the untied Financial Assistance Grants (FAG) received from the Federal Government and administered by the NSW Local Government Grants Commission. The FAG grant accounts for around 50% of Council's total operating grants and contributions received annually. The FAG grant has a general and roads component totalling \$5.029 million in 2020/2021. The LTFP has estimated a 2.50% increase annually for the FAG over the ten year period which is based in part on the Commonwealth's annual Consumer Price Index (CPI) estimates.

There are two other material operating grants received by Council annually. The operating grants received from the Roads and Maritime Services (RMS) for the Regional Roads Block Grant totals \$1.757 million annually. The Federal Government program Roads to Recovery is classified as an operating grant and is being used by Council solely for capital works projects and programs. The Roads to Recovery is a 5 year program equivalent to \$1.2 million each year. The Roads to Recovery new 5 year funding program began 1 July 2019.

Council has assumed that all recurrent grants and contributions for operating purposes will also increase annually by a projection of 2.50%.

Capital Grants

Capital grants are by their nature highly variable from year to year depending on the need and community support for major capital works projects and the availability of capital grant programs to assist in funding major capital improvement projects.

Council's Delivery Program details the road reconstruction and sealing programmed works to 2025. A significant project is the RMS Repair program which will be utilised for the regional road reconstruction and bitumen resealing program; i.e. MR248E Crookwell to Laggan.

Council has also made allowance in the LTFP for timber bridges replacement program and utilising loan funds matched against capital grant funding. There is a four year borrowings program detailed in Council Delivery Program. All timber bridge replacements will be completed by 2022 with new concrete structures. Borrowings will be utilised for stormwater projects and Crookwell waste centre upgrade and rehabilitation of landfill site.

There are numerous competitive rounds of NSW Government and Federal Government grants programs becoming available in the next 2-3 year period. Council has secured grant funding for the MR258 Wombeyan Caves Road reconstruction (\$5 million), Grabine Road reconstruction project (\$3.5 million) and the Tablelands Way reconstruction of road segments on Taralga Road (\$6.5 million).

Council has projected an average increase in general fund capital grants income of 2.50% for the ten year period.

Development Contributions

The Upper Lachlan Local Environment Plan 2010 encourages development around the existing towns and potential growth centres in the Shire. Council development contributions will be impacted by any increased economic development and subdivision activities over the coming ten years. The population and industrial development growth expectations are categorised in the low to moderate range by Council in our long range forecasts.

Council has a Section 7.11 Development Contributions Plan that allows Council to collect contributions from developers where it is considered that additional demand will be placed on existing public facilities and amenities. Council's Plan contains the following development contributions; Roads, Open Space, Community Facilities, Waste Management, Emergency Services and Plan Administration. Council has projected an annual increase in development contributions of 2.50% for the ten year period.

Council has implemented a Section 7.12 Development Contributions Plan in 2012 and this plan is designed to collect contributions from developments of regional and state significant developments and energy, wind and power station developments.

Council has a Section 64 Development Contributions Plan for the Upper Lachlan Shire Council area for water supply and sewerage services. Council has projected an annual increase in Section 64 development contributions of 2.50% for the ten year period.

Net Gain from Disposal of Assets

Council has developed a detailed ten year motor vehicle, plant and equipment replacement program and has a Disposal of Assets Policy. The Council Delivery Program provides further detailed information on projected motor vehicle, plant and equipment replacement. There are no real estate assets classified as available for sale and no sales are planned over the ten year period. The annual increase % is variable and is subject to plant replacement schedule. There is no set % increase or decrease on the net gain from the disposal of assets.

User Charges and Fees

Council has numerous user charges and fees that are statutory fees determined by regulation or by another government agency, for example Development Application fees and Section 149 Certificate fees and Section 603 Certificate fees. In most cases there is no annual increase in these user charges and fees provided in the relevant legislation. Therefore, no increase is estimated in statutory fees.

For discretionary fees, the most material fees are for private works (contracted work) undertaken by Council on private properties. The Roads and Maritime Services (RMS) Routine Maintenance Council Contract (RMCC) and Works Orders on State Road MR54 are also a discretionary fee. The State Road MR54 total works program is estimated to be contract works with RMS for \$2 million each year for the entire ten year period.

For all discretionary fees an annual increase of 2.50% is projected over the next ten year period based on full cost recovery principles and profit component where applicable.

Other Revenues

Other Revenues are relatively immaterial in Council's operating budget these items include; property rental income, Agency fees (Service NSW and Australia Post Agency), fuel tax credits and other recoverable charges. An annual increase of 2.50% is projected over the next ten year period based on full cost recovery principles and profit component where applicable.

Population Growth

The Long Term Financial Plan takes into consideration any potential growth in population within the Upper Lachlan local government area.

The Community Strategic Plan and Delivery Program are informed by the Australian Bureau of Statistics (ABS) Census and the ABS National Regional Profile for population growth in Upper Lachlan. The ABS Estimated Resident Population for Upper Lachlan at June 2019 was 8,059 which equates to a 1% annual increase. Council estimates a population increase of 1% annually to 2030.

The cost of Council's services is not particularly sensitive to population growth for the towns and villages within the Shire. At the projected increased population levels, the Long Term Financial Plan model assumes that the population growth will not have a significant impact on the income and expenditure projections contained therein.

Services Levels

Council will endeavour to continue maintaining the existing level of services for all the principal activities undertaken by Council as detailed in Councils Delivery Program and Operational Plan under each Community Strategic Plan Strategic Objective Area. Also, Council will meet the service levels in relation to infrastructure maintenance and renewal as detailed in the Infrastructure Plan and Asset Management Strategy.

The service levels delivered at present may not necessarily meet with the community expectations however Council is attempting to address the backlog of roads, bridges and associated infrastructure work in a planned and coordinated manner.

Other Economic Factors

There are a number of economic factors that may potentially adversely affect the long term financial projections and assumptions used by Council in formulating the current Long Term Financial Plan. Also, COVID-19 pandemic impacts, floods and bushfire natural disasters have had significant economic impacts on our communities and local businesses.

These include the following items:-

Volatility in the Consumer Price Index

In recent years, the Consumer Price Index (CPI) has been relatively stable. The Federal Government and Reserve Bank of Australia target inflation range is between 1.50% to 2%.

Council's operating budget is particularly sensitive to changes in the CPI, particularly where prices for major consumption items such as transport and petroleum products increase in excess of the average CPI. Council has projected an annual CPI increase of 2% over the life of the Long Term Financial Plan.

Cost Shifting from State Government

The issue of cost shifting is of significant concern to all NSW Councils. The estimated annual cost shift expense for Upper Lachlan in 2015/2016 was \$1 million or equivalent to 3.50% of total Council income (excluding capital grants and contributions). The cost shift activities include Rural Fire Services, pensioner rates concessions, public libraries, noxious weeds control, contaminated land management, crown land management, animal control, and State Emergency Services (SES).

If this situation of cost shifting to local government is not addressed Council's financial position is weakened and financial sustainability benchmarks become unattainable. In addition from 2021/2022 the Emergency Services Levy will have increased by over \$333K annually from the levy paid by Council in 2018/2019 and this added expense increase will impact on services provided by Council in future years.



Detailed Expenditure Forecasts

Salaries and Wages

Upper Lachlan employs 138 full-time equivalent employees, this fluctuates with casual staff utilised for peak period road work projects. The Workforce Plan identifies human resources key performance areas, goals and strategies and how they interact with Council's Strategic Objectives and Aspirations from the Community Strategic Plan to assist in delivering Council's programs. Council's single largest expense relates to employee costs.

Council reviews each position upon a vacancy and assesses the need for changes to a position or to the position parameters. Council anticipates an increase in the number of employees as part of the organisation restructure which will take effect in 2021. In addition, Council does have an ageing workforce and have allocated 45% of total leave entitlements to an internally restricted cash reserve for this purpose and budgets annually for projected staff retirements, based on an age profile, this is incorporated into the Council Operational Plan.

All staff members are employed by Council under the NSW Industrial Relations System. The employment terms and conditions are set out in the Local Government (State) Award 2020. The Award includes, in effect, provision for annual salary increases. The increases mandated are 2.6% from July 2014, 2.7% from July 2015, and 2.8% from July 2016, 2.35% from July 2017, 2.50% from July 2018, 2.50% from July 2019, 1.50% from July 2020 and 2% increase to take effect July 2021. Historically, over the past 10 years, the average annual Award salary increase has been 2.75%.

Salary costs are also affected by individual staff progressing in Council's Salary Structure by achieving productivity and skill step improvements related to their grading and salary steps. Council provides a modest allowance for these additional impacts. Council has forecast an annual increase in total salaries and wages of 3% over the term of the Long Term Financial Plan.

Superannuation Guarantee Contribution

The Superannuation Guarantee is required to be paid by Council to nominated superannuation funds as employer contributions on behalf of individual employees. The Superannuation Guarantee was set at 9% of employee's salary for a long period; however the Federal Government increased the % contribution rate to 9.50% in 2014/2015 and remains at 9.50% at 30 June 2021. The incremental increases are set out below:-

Financial Year	Rate
2012/2013	9.00%
2013/2014	9.25%
2014/2015	9.50%
2015/2016	9.50%
2016/2017	9.50%
2017/2018	9.50%
2018/2019	9.50%
2019/2020	9.50%
2020/2021	9.50%
2021/2022	10.00%
Future years - incremental increase	10% - 12%

The Long Term Financial Plan assumes that the Superannuation Guarantee expense will increase incrementally from 9.50% to 12% in future years.

Local Government Superannuation Scheme - Defined Benefit Plan Contribution

Council is involved in an industry defined benefits superannuation scheme, known as the Local Government SASS Superannuation Retirement Scheme. This superannuation scheme is a multi-employer fund where assets accumulate in the fund to meet member's benefits as defined in a Trust Deed consisting of all NSW Councils.

In 2009, the SASS scheme advised that as a result of the global financial crisis it had a significant deficiency of assets over liabilities. As a result the Scheme has imposed increased contributions from 2009/2010 for a period of up to 10 years to recover the deficit. SASS has confirmed to Council that the increased contribution will remain in place, until at minimum, 30 June 2024. Council has employee members of SASS scheme and the total employer contribution expense annually is estimated at \$400K.

The SASS scheme actuary monitors the financial position each year, however despite there being recovery in the financial markets since the global financial crisis; the scheme actuary reviewed the position at 30 June 2019 and advised double contributions to continue to the scheme.

Workers Compensation

Council's Workers Compensation Insurance premium is a significant employee expenditure on-cost. The premium is calculated based on 3 years of workers compensation claims experience, estimated increases in salaries and wages and various multiplier factors used by StateCover Mutual Ltd. Upper Lachlan Shire Council workers Compensation insurance costs peaked in 2012/2013 at \$548,267. In 2015/2016 workers compensation premium cost was \$198,957, in 2016/2017 the cost was \$206,639 and in 2017/2018 the cost was \$233,098 (GST Inclusive). The cost in 2018/2019 was \$319,168, and cost in 2019/2020 was \$415,763. The cost estimate for 2020/2021 has spiked to \$556,460 (GST Inclusive) and an increase above the 2020/2021 premium costs is envisaged over the next 3 year period.

It is extremely difficult to calculate an appropriate inflationary index to forecast likely future Workers Compensation premiums. Implementation of an effective return to work and rehabilitation program will assist Council in reducing the amount of workers lost time due to injury. However, there are serious injury claims that will impact premiums in the next 3 year period.

Interest Rate for Borrowings

Council has a Loans/Borrowings Policy that details the objectives and criteria for external funding programs. Council will not borrow to finance annual operating and maintenance activities. Council will borrow for the acquisition of income producing assets or for asset renewal and upgrade programs. All Council loans are for fixed term periods and fixed interest rates to reduce the risk of exposure to variable repayment amounts.

Council has further capacity to borrow within all Funds, in particular within the General Fund. Council has borrowings drawn down in 2019/2020 of \$3.3 million for timber bridge replacement program and further borrowing over \$1.5 million for the same purpose in 2020/2021. There are future borrowings forecast in the General Fund for the Crookwell waste transfer station and stormwater infrastructure projects

Any future upward movement in the official cash rate by the Australian Reserve Bank (current cash rate is at 0.25%) has the potential to increase the borrowing interest rates available from financial institutions for any new loans.

The current borrowing rates from financial institutions for loans covering a ten year period are in the vicinity of 2.50 to 3.50%. Council's Long Term Financial Plan estimates an average interest rate of 3% for any new borrowings to 2030.

Consumer Price Index

See comments in economic factors outlined earlier titled "Volatility in Consumer Price Index". The annual CPI is estimated at 2% annually for 10 years in Council's Long Term Financial Plan.

Depreciation Expense

Depreciation of Council's major infrastructure assets is determined within their respective asset management strategies and this is reflected in the Long Term Financial Plan. Council's Infrastructure Plan, including the Asset Management Plan details the useful lives and depreciation periods for each class of asset.

The depreciation expense is calculated using the straight line method to allocate their cost over their estimated useful lives. All assets classes are re-valued at "fair value" every 5 years.

Council has asset classes; including water supply, sewerage, land, buildings, stormwater, plant and equipment, roads, bridges and footpaths. Total depreciation projected in 2021/2022 is \$6.9 million. Depreciation expense has risen significantly following the completion of Taralga water supply, Crookwell water treatment plant construction, Gunning and Dalton water supply capital improvement projects / asset additions as well as roads and bridges revaluation in 2015 and new assets constructed, such as Crookwell Memorial Oval complex and new road construction projects.

In calculating depreciation an annual provision for revaluation and recurrent depreciation expense increase of 1.90% has been included in the Long Term Financial Plan over the entire ten year period.

Other Expenses

The Long Term Financial Plan estimates a 2.50% increase annually for all other expenses. Other Expenses includes Councillors Allowances, electricity and gas, street lighting, printing and stationary, valuation fees, telephones and communications expenses. The increase is largely based on historical data in relation to these expenses.

Council projections are also based on our contract with Telstra and TPG for telephony, mobile telephones, internet and NBN services. Also, increases in Councillor Allowances are determined by the Local Government Remuneration Tribunal annually and for the past five years the annual increase has been capped at 2.50%.

Insurances

Insurance expenses are the single largest expense categorised as an Other Expense. The annual insurance cost in 2019/2020 was \$693,000. The insurance expense is projected to increase annually by 10% over the next ten year period. This projection is based in part on historical data, large scale property damage from natural disasters and claims history.

The significant increase in natural disaster events and severity of property damages in the past five years highlights the potential for increased property protection claims. In Upper Lachlan Shire Council there has been significant recent insurance claims; Taralga water filtration plant destroyed by electrical fire in 2020, including a storm damage incident at Crookwell library in 2017, the 2018 hail damage to Council plant and motor vehicle fleet, the 2015 snow incident property damage claim, and previous years public liability cases x 2 relating to a trip fall incident and injury to a sporting group volunteer on council grounds.

Also, factored into the insurance costs increase is annual updating of Council's buildings declared insurance valuations. These valuations generally increase which in turn leads to higher insurance premiums as building replacement valuations continue to escalate.

Electricity and Gas

Electricity and Gas price increases were a focal point of Federal Government debate surrounding carbon taxes and meeting carbon credit targets and timeframes.

In 2014/2015 the increase in electricity costs as determined by the Independent Pricing and Regulatory Tribunal (IPART) was a price increase of 2.50%. Analyst projections of future electricity costs vary, however Council has estimated an average annual increase of 3% over the next ten year period.

Emergency Services Levy and Management Contributions

Emergency Services Levy Contributions are imposed on Councils by the NSW Government to assist funding the Rural Fire Service (RFS), NSW Fire Brigades and State Emergency Services (SES).

The contributions are a significant Other Expense item for Council with an annual contribution in 2020/2021 to Fire and Rescue NSW of \$37K, SES of \$16K and RFS \$726K. There is increased annual expense of \$333K for the Emergency Services Levy (ESL). The ESL took effect 1 July 2019. The increase for these contributions annually over the next ten year period is anticipated to be above CPI.

Materials and Contracts

For the ten years to 2030, the Long Term Financial Plan estimates a 3.50% increase annually in Materials and Contracts expense. The increase projected for total materials and contracts expense is above the projected CPI due to specific purpose Council operations related to gravel pits, rubbish tips, waste centres, parks and gardens maintenance activities where costs are higher than CPI.

Private works activities will fluctuate from year to year based on private development projects within the Shire. Council does utilise a mix of Council employees and contracted plant hire operators and equipment when undertaking private works.

Council has contract arrangements related to the maintenance of State Road MR54, Goulburn to Crookwell to Bathurst Road. This Routine Maintenance Council Contract (RMCC) is with the Roads and Maritime Services (RMS). The budget forward estimate is for \$2 million expense each year under the RMCC contract and Works Orders in the LTFP.

There are no significant (greater than \$50,000) legal costs projected by Council related to planning and development legal costs.

Major Capital Works Projects

The number and type of major capital works expenditure programs will depend upon a variety of factors not least of which is external funding arrangements.

The roads and bridges infrastructure maintenance and asset renewal is the largest challenge facing the Council in the medium to long term. Council is committed to local road capital improvements, especially in allocating additional resources to gravel resheeting programs.

Council annually receives a funding allocation of \$1.2 million from the Federal Government Roads to Recovery Program for roads and bridges. Local weather and environment factors continue to exacerbate the deterioration of gravel surfaces on local roads. Council intervention is continually necessary to restore and improve road surfaces.

Council completed the number one priority project being the reconstruction and bitumen sealing of the entire unsealed sections of Crookwell to Taralga Road MR248E and bitumen sealing the remaining unsealed sections of MR54 State Road Crookwell to Bathurst Road.

Council's Delivery Program details the road reconstruction and sealing programmed works to 2025. A significant project is the RMS Repair program which will be utilised for the road reconstruction and resealing of MR248E Crookwell to Laggan Road.

A significant capital improvement project to be undertaken in coming years is the Crookwell landfill remediation capital works to meet EPA requirements totalling \$2 million. The DWM restricted reserve funds will fund a large component of the Crookwell landfill remediation component of waste centre upgrade in conjunction with funding from the General Fund.

Council's annual capital expenditure program from 2021 to 2030 will range from \$12 million to \$25 million annually over the ten year period.



Methods of Monitoring Financial Performance

The financial sustainability of local government has been the subject of independent reviews; including the Treasury Corporation report in 2013 and IPART report in 2015.

The Long Term Financial Plan opens the way for Council to address issues such as constraints on revenue growth (such as rate capping), ageing infrastructure, ageing population, legislative change and cost shifting and, in consultation with the community, set funding priorities and service levels that set Council on a path to a more sustainable future.

Council will annually monitor, report, and assess its financial performance using the following measures:-

Performance Measures	Performance Indicator
• Unrestricted Current Ratio of Assets to Liabilities	>2:1
• Net Operating Result (Operating Performance Ratio)	Achieve operating surplus annually
• Consolidated Debt Service Ratio for all Funds	<=10% of Operating Revenue
• Rates and Annual Charges Outstanding Ratio	<5%
• Own Source Revenue Ratio	>60%
• Infrastructure Asset Renewals Ratio	>=100%
• Total Unrestricted Cash Reserves (Minimum)	>\$500,000 at financial year end
• Employee Leave Entitlements Cash Reserve	>=45% of total liability
• Working Capital Result	Surplus maintained annually
• Each Fund (Water Supply, Sewerage and DWM)	Full cost recovery and annual operating Surplus
• Completion of Capital Budget	>90% completion rate each year
• Budget Revote works carryovers	<5% of original operating budget
• Investment Returns	>90 day BBSW Rate
• Utilisation of Section 94 Development Plans funds	Minimum \$250,000 annual expenditure

In addition to the above mentioned performance measures, Upper Lachlan Shire Council will continue to use local government financial and governance health check benchmarks and other appropriate efficiency indicators in measuring Council's long term financial sustainability.

Upper Lachlan Shire Council will not borrow to fund ongoing operating expenditure requirements. Council has further capacity to borrow within the General Fund and has developed a loan program which is implemented into the Long Term Financial Plan.

Sensitivity Analysis

Long term financial planning is inherently uncertain. This Long Term Financial Plan is based on a range of principles and key assumptions to forecast Council's income and expenditure for the 10 years of the Plan. Variations in these assumptions over the life of the Plan may have a significant impact on the projections in the Plan.

The Long Term Financial Plan assumes the continuation of all current operational grants and subsidies. Upper Lachlan Shire Council does have a reliance on grants and subsidies and any withdrawal of a grant or subsidy would require Council to reconsider the forecast service levels of expenditure and potentially review staffing levels.

Ultimately, any variations to the underlying assumptions will impact on income and expenditure forecasts. Using a reliable basis for the assumptions should minimise the potential for significant material variations. Council has used the most recent publicly available and reliable information from a variety of sources in formulating the forecasts used in the Long Term Financial Plan model.

A major variable to the Long Term Financial Plan process is the projected capital expenditure and income required for future asset renewals and new asset and infrastructure projects. A number of Council projects are significantly dependent on matching or full grant funding for a project to proceed. Also, the change in Council direction or changes in Council strategic objectives is a possibility with an election cycle of four years.

The table below summarises the Long Term Financial Plan's sensitivity to operational activities variations from the various underlying key assumptions:-

Operating Income and Expenditure Categories	2021/2022 Base Year (Rounded \$'000)	Likelihood of Variation	Sensitivity to 5% variation in the key assumptions (Rounded \$'000)
Income	\$28,633	variation	\$1,432
Rates and Annual Charges	\$12,099	Unlikely	+ / - \$606
User Charges and Fees	\$6,212	Possible	+ / - \$311
Operating Grants	\$9,265	Possible	+ / - \$463
Interest and Investments	\$230	Unlikely	+ / - \$11
Other Income	\$827	Unlikely	+ / - \$41
Expenditure	\$28,525	variation	\$1,426
Employee Benefits and Oncosts	\$10,648	Unlikely	+ / - \$533
Materials and Contracts	\$7,143	Possible	+ / - \$357
Borrowing Costs	\$248	Unlikely	+ / - \$12
Depreciation	\$6,902	Possible	+ / - \$345
Other Expenses	\$3,583	Possible	+ / - \$179

The Sensitivity Analysis above indicates Council's financial exposure to changes in the underlying assumptions. The base year for projecting operating income and expenditure is sound and has been developed over a decade of budget preparation cycles. In the context of the Long Term Financial Plan the projections are considered to be reliable estimates.

Projections of capital expenditure are based on the Upper Lachlan Shire Council Infrastructure Plan. This Plan identifies an optimal level of service delivery based on an assets age profile and condition assessment. These projections will be accurate in the context of the assumed service and asset intervention levels identified in the Infrastructure Plan.

Conclusion

Upper Lachlan Shire Council has prepared a consolidated budget with 10 year financial analysis projections. Council will continue to monitor all business units and functional cost centres to try to achieve efficiencies and productivity improvements. The General Fund financial sustainability over the ten year period is highly susceptible to any adverse material \$ variance and may result in the inability to meet financial sustainability benchmarks. The recent annual increases in insurance premium expenses (15%) and Emergency Services Levy expenses (75% increase over past two years) are well above CPI forecasts and has impacted Upper Lachlan Shire Council ability to have an operational surplus on annual basis.

Council has completed the revaluation of assets at fair valuation for all the following asset classes; operational land, buildings, property, plant and equipment, office equipment, stormwater, roads, bridges, footpaths, water supply and sewerage assets. Since the revaluation of assets Council now recognises an additional annual amount of \$300,000 for building depreciation expense and has recognised an additional \$400,000 annually for roads and bridges depreciation expense. The asset revaluation for infrastructure asset classes take effect at 30 June 2021 and every 5 years thereafter for each class of asset.

Large infrastructure capital works construction projects were completed in 2012 to 2018; including the Taralga Sewer Scheme (\$6.9 million) and Taralga Water Supply Upgrade (\$1.9 million) the major upgrade of the Gunning and Dalton Water Supply infrastructure (\$10.8 million) and the Crookwell water supply infrastructure (\$7 million) project. These major projects already have and will continue to result in significant increases in depreciation expense for future years. The increase in depreciation expense of greater than \$450,000 annually in the Water Supply Fund highlights the challenge Council will have in funding asset renewal programs into the future. In addition, timber bridge replacement works for 17 structures at a cost of over \$12 million will have been completed in the past three years by 30 June 2022.

Further obligations imposed upon Councils (cost shifts) by other tiers of government continue to have negative impacts upon Councils' Long Term Financial Plan modelling and financial position. Local Government NSW have demonstrated that the impact of cost shifting upon NSW Councils equates to 3.50% of total income before capital amounts for Council each year. The Long Term Financial Plan model projects overall Council expenses to continue to increase faster than revenue. The outcome from this analysis will have a negative impact on Council's financial position and may adversely affect the level of services that may be provided to our community.

Consideration by Council of a special rates variation application in the near future is necessary to maintain the existing standard of services to the Shire community. In particular, additional revenue source from a special rates variation would assist in funding the backlog of asset renewal programs for the Council's local road network.

The Long Term Financial Plan does not incorporate any new services to be provided by Council to the community in the next ten year period.

While grant funding from the other tiers of government is available from time to time this additional funding source has not been included in the Long Term Financial Plan as these sources are irregular and largely unpredictable. However, Council continues to endeavour to apply for and maximise access to State and Federal Government grants through our Grants Officer.

The Independent Review Panel Report "Revitalising Local Government" released in 2013 recommends that the methodology for distribution of Financial Assistance Grants be amended. This recommendation if implemented will be large step in the right direction to allow Council's to achieve financial sustainability.

Financial Modelling Scenario

The Long Term Financial Plan has outlined a financial model for a Base Case Scenario.

Base Case Scenario

The Base Case Scenario is the Status Quo operating model which has depicted the operating surplus result for base year 2021/2022 however this is not the case for the entire 10 year period, all the assumptions are outlined on Pages 12 to 22 of this document. The capital expenditure program and cash flow statement in this Scenario are heavily influenced by the capital grants and contributions budgeted to be received in years one to four of the Long Term Financial Plan.

The Base Case Scenario capital works expenditure program is anticipated to deliver significant improvements to Council infrastructure in particular roads and timber bridge replacements, water and sewerage upgrades for future water security and lower ongoing operating and maintenance costs.

Council will continue to deliver the same services based on the principal activities as outlined in Council's Integrated Planning and Reporting documents. The variable component will be the capital expenditure and capital grants program.

Council will continue to annually review the Long Term Financial Plan and key assumptions contained therein to ensure validity and currency of long term forward projections.

(The Long Term Financial Plan statements for this scenario are rounded to whole dollars and whole percentages and this means there are minor immaterial rounding balance errors to the Operational Plan and Delivery Program budget. Also, there are assumptions in the cash flow statement for variable % of receipts related to prior year charges and receivables.)



